

**MEMORANDUM OF AGREEMENT  
AMONG  
THE U.S. DEPARTMENT OF STATE,  
THE U.S. GENERAL SERVICES ADMINISTRATION,  
THE DISTRICT OF COLUMBIA STATE HISTORIC PRESERVATION OFFICER  
THE ADVISORY COUNCIL ON HISTORIC PRESERVATION,  
AND  
THE NATIONAL CAPITAL PLANNING COMMISSION  
REGARDING THE UNITED STATES DIPLOMACY CENTER  
AT THE HARRY S TRUMAN BUILDING, WASHINGTON, D.C.**

This Memorandum of Agreement (“MOA” or “Agreement”) is made as of this 26th day of August 2011, by and among the U.S. Department of State (“DOS”) as lead agency, the U.S. General Services Administration (“GSA”) as property owner, the District of Columbia State Historic Preservation Officer (“SHPO”), the Advisory Council on Historic Preservation (“ACHP”), and the National Capital Planning Commission (NCPC), as an invited signatory (“Invited Signatory”), referred to collectively herein as the “Signatories” or individually as a “Signatory,” pursuant to the National Historic Preservation Act (“NHPA”), 16 U.S.C. 470f, Section 106, and its implementing regulations at 36 CFR Part 800; and

**WHEREAS**, DOS, GSA, and NCPC agreed to designate DOS as lead agency for NHPA Section 106 purposes; and

**WHEREAS**, the Harry S Truman Building (“Truman Building” or “Property”) consists of the George C. Marshall Wing (“Old State” or the “Marshall Wing”), which was constructed as the War Department between 1939 and 1941 and was determined by GSA as eligible for the National Register of Historic Places in 1992. (Exhibit A) Old State served as offices for DOS personnel in 1947, and became the official DOS headquarters in 1951. The Truman Building also consists of an addition to Old State, known as the State Department Extension (“New State”), which was built between 1957 and 1960. The Truman Building contributes to the significance of the National Register-eligible Northwest Rectangle Historic District; and

**WHEREAS**, the DOS has received private funding to design and develop approximately 42,000 square feet of space for the U.S. Diplomacy Center (“USDC”), at the Property, and GSA will construct the USDC according to the Concept Designs (Exhibit B), which are consistent with the 35% drawings reviewed by the U.S. Commission of Fine Arts (CFA) and NCPC and which take into account comment provided during consultation and avoid and minimize adverse effects where possible by retaining historic materials and elements, and retaining or preserving views; and

**WHEREAS**, the USDC will include a new enclosed pavilion in the forecourt of the Marshall Wing to screen visitors and employees and to provide exhibit space for the USDC; a new lower level beneath the pavilion for a café, other amenities, storage, and utilities; reconfiguration of office space to accommodate exhibit halls within the north side of the Marshall Wing; installation of exhibits and an interpretive station within the historic lobby of the

Marshall Wing; and associated improvements in the immediate surrounds of the north side of the Marshall Wing. These efforts will be collectively referred to herein as the undertaking (“the Undertaking”); and

**WHEREAS**, the Undertaking will be completed in two distinct phases and Phase I will comprise two subphases, with the expectation that Phase IA, which includes construction of the pavilion and its use as a secure entrance to the Marshall Wing, will be completed by December 2012; that Phase IB, which includes the exhibits in the pavilion and in the Marshall Wing historic lobby, will be completed in early 2013; and that construction of Phase II, which includes renovation and fit-out of Exhibit II and III within the Marshall Wing, will be completed by approximately 2018 (Exhibit C); and

**WHEREAS**, the Marshall Wing entrance will remain in use for DOS employees and visitors to the George C. Marshall Conference Center throughout the period of construction, and once Phase I of the Undertaking is complete, in accordance with the Phasing Plan, USDC visitors, employees, and conference center visitors will have access through the new entrance pavilion to the historic Marshall Wing lobby. Once both phases of the Undertaking are complete, access for employees and USDC and conference center visitors will remain the same as at the end of Phase I; and

**WHEREAS**, the Undertaking will be coordinated with the Programmatic Agreement among GSA, DOS, SHPO, and ACHP Regarding the Modernization of the Harry S Truman Building, Washington, D.C., dated May 13, 2008 (“Extension Modernization PA”), as well as with ongoing consultation regarding future perimeter security improvements; and

**WHEREAS**, the DOS defined the boundaries of the Undertaking's area of potential effect (“APE”) as the east side of 20th Street on the east (including the Office of Personnel Management), the east side of 23<sup>rd</sup> Street on the west, the north side of C Street and the north property boundary of the Federal Reserve-Martin Building on the south, and the north side of E Street on the north (including the American Red Cross, D.C. Chapter House), and construction staging will generally occur at the existing construction staging area used for the undertaking addressed in the Extension Modernization PA on the north side of the Marshall Wing (Exhibit D); and

**WHEREAS**, DOS invited Advisory Neighborhood Commission 2A (ANC2A), the American Pharmacists Association (APhA), the Board of Governors of the Federal Reserve System, the Committee of 100 for the Federal City, the DC Preservation League (DCPL), the D.C. Department of Transportation (DDOT), the D.C. Office of Planning (DCOP), the Foggy Bottom Association, George Washington University (GWU), the National Academy of Sciences (NAS), the National Mall and Memorial Parks and the National Capital Region of the National Park Service, the National Trust for Historic Preservation, the Pan American Health Organization (PAHO), the U.S. Commission of Fine Arts (CFA), the U.S. Institute of Peace, and the U.S. Navy to participate in consultation, and CFA, DCPL, GWU, PAHO, and USIP participated in consultation as Consulting Parties (“Consulting Party” or “Consulting Parties”); and

**WHEREAS**, DOS and GSA also provided for public involvement in accordance with 36 CFR § 800.8(a)(1) by coordinating Section 106 review with public review and consultation via an Environmental Assessment for the Undertaking under provisions of the National Environmental Policy Act (“NEPA”), 42 U.S.C. §§4321 et. seq.; and

**WHEREAS**, as part of consultation, DOS circulated to the Signatories comments obtained by the USDC on the Undertaking from members of the Council of American Ambassadors, the American Foreign Service Association, the Council on Foreign Affairs, Consular Officers Retired, and the American Academy of Diplomacy; and

**WHEREAS**, informed by the 1990 Historic Structures Report (“HSR”) for the Truman Building, and in consultation, DOS determined that the Undertaking will have adverse effects on the Marshall Wing. These adverse effects (“Adverse Effects”) include: construction of an addition in the historically open forecourt of the Marshall Wing; alteration of a historic corridor in the north side of the Marshall Wing; minor demolition and alteration of original materials including walls, windows, finishes, and landscape features associated with the construction; installation of signage; enclosure of a historic interior stair; alterations to entrance and circulation patterns; general impacts to views of the Marshall Wing east façade (Exhibit E); and

**WHEREAS**, in accordance with 36 C.F.R. § 800.6(a)(1), DOS notified ACHP of its adverse effect determination with specified documentation and ACHP chose to participate in the consultation pursuant to 36 CFR § 800.6(a)(1)(iii); and

**WHEREAS**, NCPC is the central planning agency for the federal government in the National Capital Region, commented on a submission consistent with the Concept Designs for the USDC on June 2, 2011; and

**WHEREAS**, the procedures of NCPC require completion of NHPA and NEPA compliance prior to its final approval of projects within the District of Columbia (National Capital Planning Act of 1952), and such approval is considered a separate undertaking pursuant to 36 CFR Part 800. NCPC participated in consultation on this Undertaking, as led by DOS. NCPC has taken into account the effects of its own undertaking on historic properties; and

**WHEREAS**, CFA staff have participated in consultation, and CFA has commented on the USDC concept at its May 19, 2011, meeting as part of its own compliance requirements, and will review and comment on the final site and building plans; and

**WHEREAS**, DOS shall ensure that the size and location of exhibit enclosures in the entry pavilion do not adversely affect the view of the Marshall Wing entrance doors from the 21<sup>st</sup> Street sidewalk as established by the Concept Designs, and;

**WHEREAS**, DOS shall ensure that the flagpole at the 21<sup>st</sup> Street entrance to the Marshall Wing, which is a contributing feature of the building, will be salvaged and stored

during construction of the entry pavilion and will be re-erected in its original location during Phase I of the Undertaking; and

**WHEREAS**, DOS determined, in consultation with the SHPO, that there is a low probability for impacts to archeological resources due to previous ground disturbance within the APE, and that there are no historic properties of significance to federally recognized Indian tribes located in the APE.

**NOW, THEREFORE**, the Signatories agree that the Undertaking shall be implemented in accordance with the following stipulations in order to take into account the effect of the Undertaking on historic properties.

### **STIPULATIONS**

DOS shall ensure that the following measures are carried out:

#### **I. General Requirements**

- A. **Applicable Codes and Standards.** The Undertaking shall be planned, developed, and executed by DOS in consideration of the recommended approaches contained in the Secretary of the Interior's Standards for the Treatment of Historic Properties ("Secretary's Treatment Standards"), the HSR, GSA's applicable Technical Preservation Guidelines (<http://www/gsa.gov/technicalpreservationguidelines>), and other prevailing applicable codes, and the Concept Designs.
- B. **Qualifications.** DOS shall ensure that all historic preservation work performed on its behalf pursuant to this Agreement shall be accomplished by, or under the direct supervision of a person or persons who meet(s) or exceed(s) the pertinent qualifications in the Secretary's Professional Standards (36 CFR Part 61) in those areas in which the qualifications are applicable for the specific work performed.
- C. **DOS's obligations under this MOA are subject to the availability of appropriated funds, and the stipulations of this MOA are subject to the provisions of the Anti-Deficiency Act.** DOS will make reasonable and good faith efforts to secure the necessary funds to implement this MOA in its entirety. If compliance with the Anti-Deficiency act alters or impairs DOS's ability to implement the stipulations of this MOA, DOS will consult in accordance with Stipulations IX. (Amendment) or X. (Termination) of this MOA.

#### **II. Reviews for Outstanding Elements**

- A. **As the Concept Designs address outstanding elements (Outstanding Elements) preliminarily, they shall be subject to additional review.** DOS will submit drawings for the outstanding elements for review by SHPO and NCPC in the following manner:
  2. **Review by SHPO only:**
    - a. **a construction staging plan within the APE ("Construction Staging Plan").**

- b. A historic materials protection, documentation, and storage plan (“Protection and Storage Plan”), including photography and dimensioning of stored materials.
      - c. Interior Details: directional signs in the historic lobby, exhibit plans in the historic lobby, interior lighting plans, and interior materials samples.
    - 3. Review by SHPO and NCPC
      - a. Exterior Details: the location and design of front doors to the USDC entrance pavilion, exterior museum identification and exhibit information, exterior lighting plans, exterior materials samples, and details of breaches in areaway walls.
      - b. Fenestration Details: new code-compliant egress door through a limestone façade, new code-compliant egress door in the northeast corner of the historic lobby, details of windows transformed into code-compliant egress doors.
  - B. DOS shall afford the SHPO and/or NCPC thirty (30) calendar days to comment in writing on Outstanding Elements and shall consult with them regarding such plans as needed during the 30-day comment period to resolve any comments and respond to questions. If the SHPO and/or NCPC do not respond in writing to DOS within thirty (30) days of receipt of such plans, DOS may proceed with its plans.
    - b. If DOS cannot incorporate a comment that is provided within the thirty (30) day timeframe, DOS will request ACHP review of the disagreement pursuant to Stipulation VIII (Dispute Resolution).
  - C. Final Drawings shall be submitted to SHPO and ACHP as a record of the final approved design.

### III. Construction Monitoring

- A. Construction Monitoring. DOS will hire an independent consultant, who meets the professional requirements set forth in Stipulation I.B, who will monitor the construction work associated with the Undertaking to ensure consistency with the Concept Design and approved Outstanding Elements.
- B. Change Orders. Personnel who meet the professional requirements set forth in Stipulation I.B, will determine whether any conflicting conditions discovered or changes proposed (e.g. change orders) to the work during the Undertaking may result in an adverse effect on the Property. If the determination is that an adverse effect may result, DOS will forward written documentation of the determination, along with proposed measures to resolve the adverse effect, to the SHPO. Unless the SHPO objects in writing within fifteen (15) calendar days of receiving the associated submission from DOS, DOS may proceed with the work. Otherwise, DOS will resolve the objection through further consultation with SHPO, or in accordance with Stipulation VIII. (Dispute Resolution) before proceeding with the work.

IV. Mitigation: DOS shall ensure that the following measures are taken to mitigate the adverse effects incurred during the Undertaking:

A. Public Accessibility. The historic lobby of the Marshall Wing, now closed to the general public, will become accessible to them as part of Phase I.

B. Documentation and Interpretation

1. Content on the USDC website, including text, photographs, and drawings, will continue to document and interpret the Truman Building and other buildings that have housed DOS. Additional website content will include a brief illustrated narrative on the general history of embassies as part of the fabric of the city of Washington. In accord with DOS's current website format, the illustrated narrative will be a PDF document linked to the DOS/USDC website. It will be developed by the DOS USDC staff, and the content will be the equivalent of 5-10 typewritten pages, illustrated with a select number of important historic images. Multiple existing historic resources will provide data for the illustrated narrative. Content will include information such as the history and development of the embassy presence in Washington, types of buildings occupied, and locations/clusters of embassies in the city; however, for reasons of diplomatic security, it will not be possible to provide detailed information on individual embassies. Full color digital photographic documentation of the Marshall Wing east façade after the current security construction is removed will be incorporated into the website materials. The website content will be available for public viewing within six (6) months of the signing of this MOA. It is intended that the content will remain accessible from the USDC website indefinitely. If, for any reason, the content is removed from the USDC website, it will remain available through DOS's publicly accessible archival system. USDC will submit an outline and a prefinal draft of the website's content for the SHPO's review and comment, but will maintain editorial control. The outline will be submitted to the SHPO within thirty (30) days after the execution of this MOA. The SHPO will have fifteen (15) working days to respond in writing to the outline and prefinal document.
2. During Phase I, an interactive station will be installed in the Marshall Wing lobby to interpret Kindred McLeary's extant 1942 mural, "The Defense of Human Freedoms."
3. During Phase I, models of the buildings that have housed the DOS will be reencased and displayed in the USDC.
4. The status and location of the bas relief that was once installed over the entrance doors to the Marshall Wing will be investigated with the intention of graphic reproduction and display (with interpretive information) within the new construction of the USDC. Results of the investigation will be supplied to SHPO

within six months of the execution of this MOA.

V. Duration. This MOA will expire if its terms are not carried out within ten (10) years from the date of its execution. Prior to such time, DOS may consult with the other Signatories to reconsider the terms of the MOA and amend it in accordance with Stipulation IX (Amendments) below.

VI. Monitoring and Reporting: Each six (6) months following the execution of this MOA until it expires or is terminated, DOS shall provide all parties to this MOA a summary report detailing work undertaken pursuant to its terms. Such report shall include any scheduling changes proposed, any problems encountered, and any disputes and objections received in DOS 's efforts to carry out the terms of this MOA.

VII. Dispute Resolution: Should any Signatory to this MOA object in writing at any time to any actions proposed or the manner in which the terms of this MOA are implemented, DOS shall notify signatories and consult with them to resolve the objection. If DOS determines that such objection cannot be resolved, DOS will:

- A. Forward all documentation relevant to the dispute, including the DOS's proposed resolution, to ACHP. ACHP shall provide DOS with its advice on the resolution of the objection within thirty (30) days of receiving adequate documentation. Prior to reaching a final decision on the dispute, DOS shall prepare a written response that takes into account any timely advice or comments regarding the dispute from ACHP and the other Signatories, and provide them with a copy of this written response. DOS will then proceed according to its final decision.
- B. If ACHP does not provide its advice regarding the dispute within the thirty (30) day time period, DOS may make a final decision on the dispute and proceed accordingly. Prior to reaching such a final decision, DOS shall prepare a written response that takes into account any timely comments regarding the dispute from the Signatories to the MOA, and provide them and ACHP with a copy of such written response.
- C. DOS's responsibility to carry out all other actions subject to the terms of this MOA that are not the subject of the dispute remain unchanged.

VIII. Amendments: This MOA may be amended when such an amendment is agreed to in writing by all Signatories, but the refusal of the Invited Signatory to agree shall not invalidate the amendment. The amendment will be effective on the date a fully executory copy is filed with ACHP.

IX. Termination: If any Signatory to this MOA determines that its terms will not or cannot be carried out, that party shall immediately consult with the other Signatories to attempt to develop an amendment per Stipulation IX (Amendments), above. If within thirty (30) days (or another time period agreed to by all Signatories) an amendment cannot be reached, any Signatory may terminate the MOA upon written notification to the other Signatories.

Once the MOA is terminated, and prior to work continuing on the Undertaking, DOS must either (a) execute a new MOA pursuant to 36 CFR § 800.6 or (b) request, take into account, and respond to the comments of ACHP under 36 CFR § 800.7. DOS shall notify the Signatories as to the course of action it will pursue.

Execution of this MOA by DOS, GSA, SHPO, and ACHP, and implementation of its terms evidence that DOS has taken into account the effects of this Undertaking on historic properties and afforded ACHP an opportunity to comment.

## **EXHIBITS**

- Exhibit A: Site Plan
- Exhibit B: Concept Designs
- Exhibit C: Phasing Plan
- Exhibit D: Area of Potential Effects
- Exhibit E: Illustrated Summary of Adverse Effects





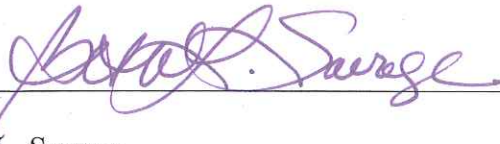
**FOR THE GENERAL SERVICES ADMINISTRATION**

By: \_\_\_\_\_

Cathleen C. Kronopolus  
Regional Commissioner  
Public Buildings Service  
National Capital

Date

By:



9/2/11

Beth L. Savage  
Director, Center for Historic Buildings  
Federal Preservation Officer

**FOR THE GENERAL SERVICES ADMINISTRATION**

By: *Cathleen C. Kronopolus* *8/30/11*

Cathleen C. Kronopolus  
Regional Commissioner  
Public Buildings Service  
National Capital

Date

By:

\_\_\_\_\_  
Beth L. Savage  
Director, Center for Historic Buildings  
Federal Preservation Officer



FOR THE ADVISORY COUNCIL ON HISTORIC PRESERVATION

By: John M. Fowler 9/2/11

John Fowler  
Executive Director

Date



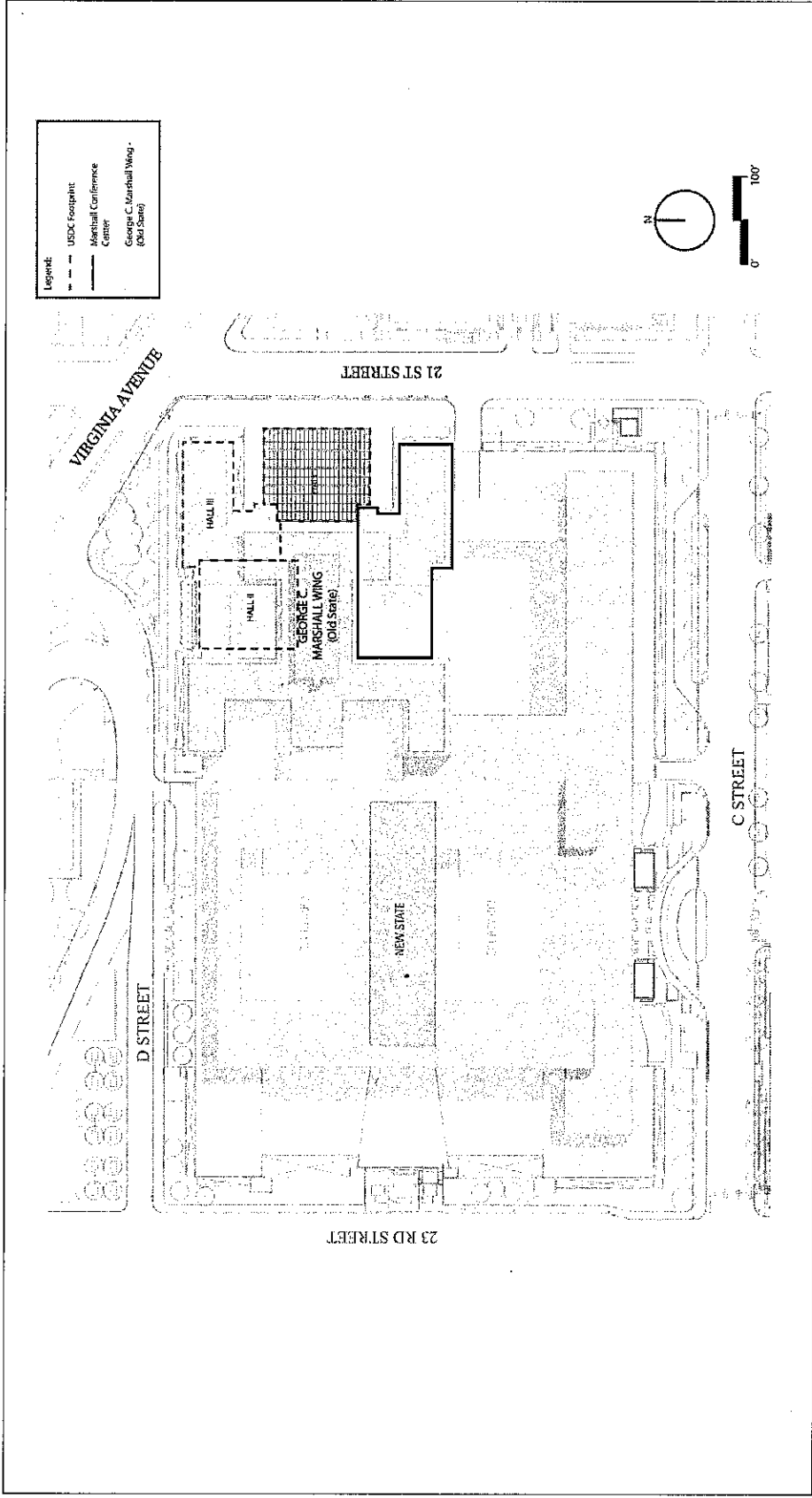
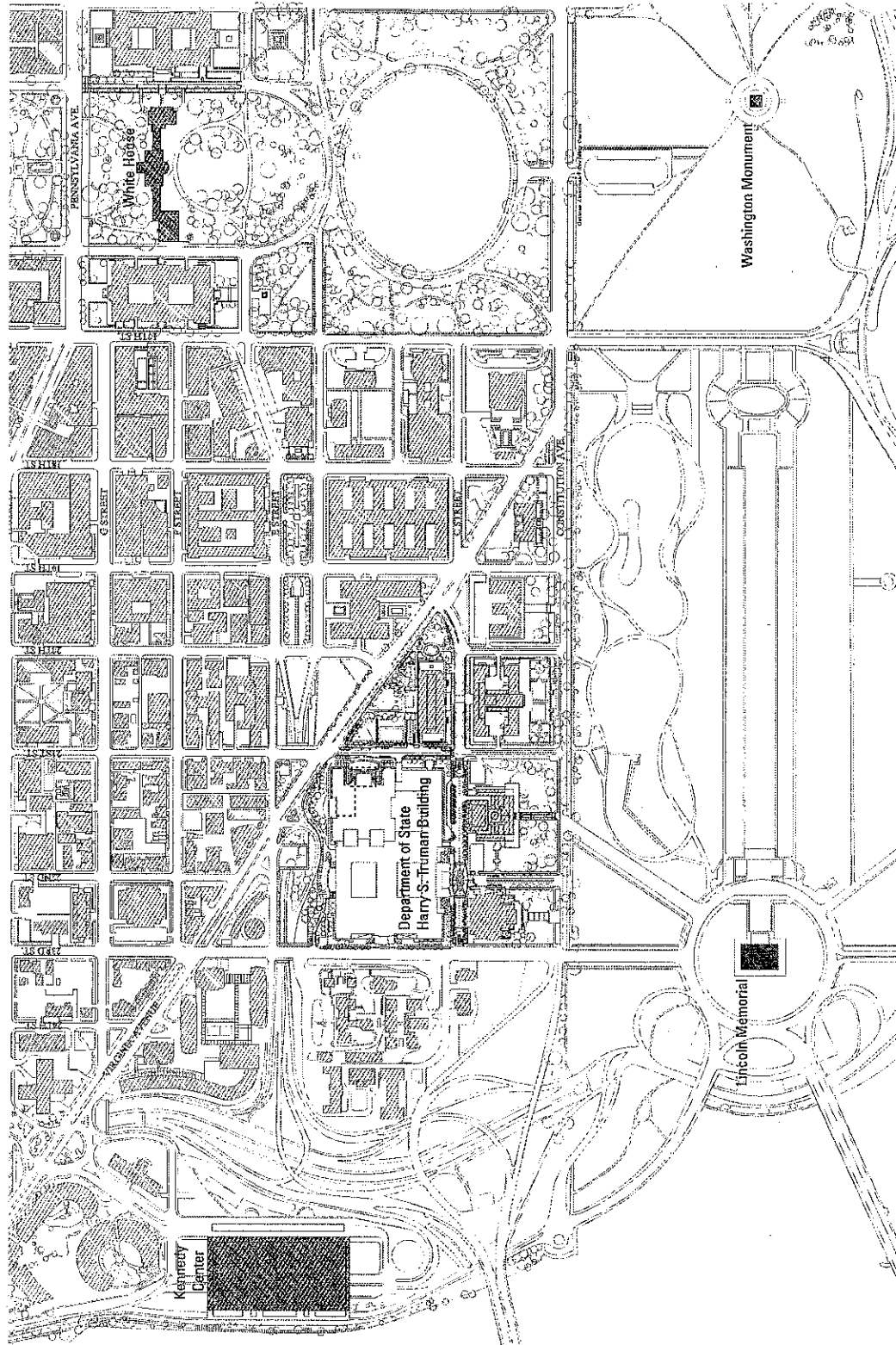


Exhibit A: Harry S Truman Building Site Plan

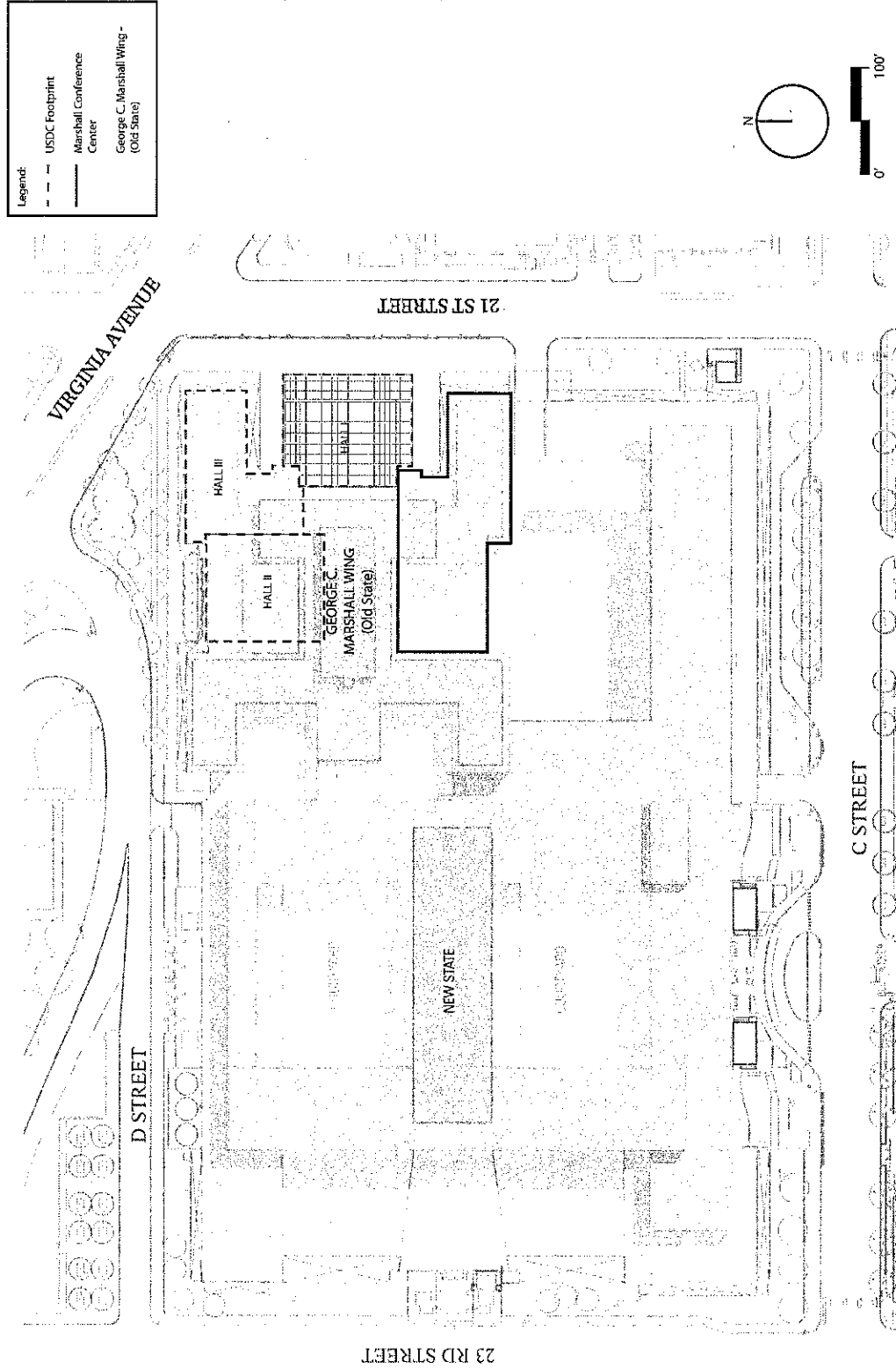


LOCATION MAP

United States Diplomatic Center

Figure 1



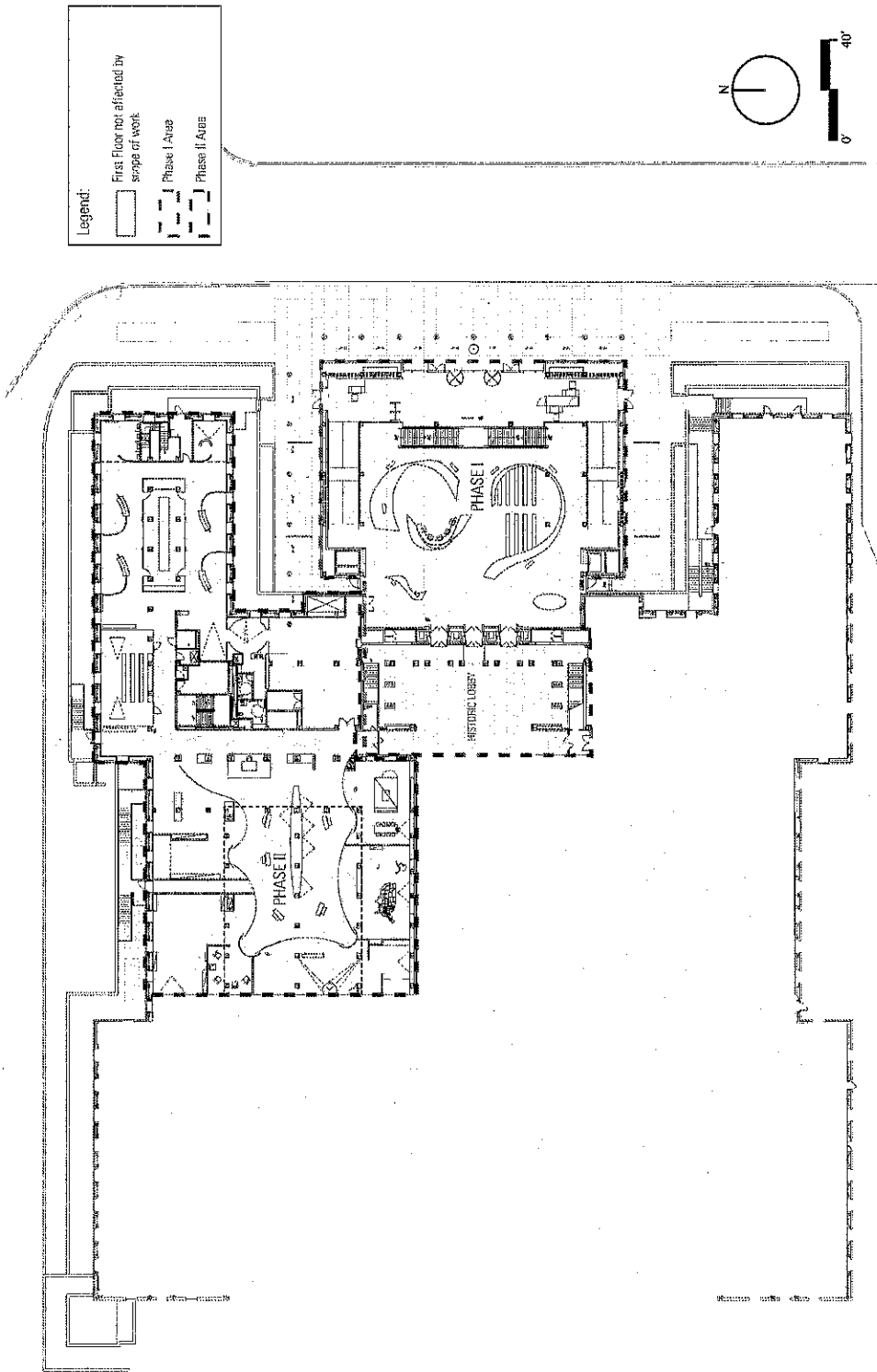


PROJECT SITE PLAN

United States Diplomacy Center

Figure 2

Scale: 1" = 100'

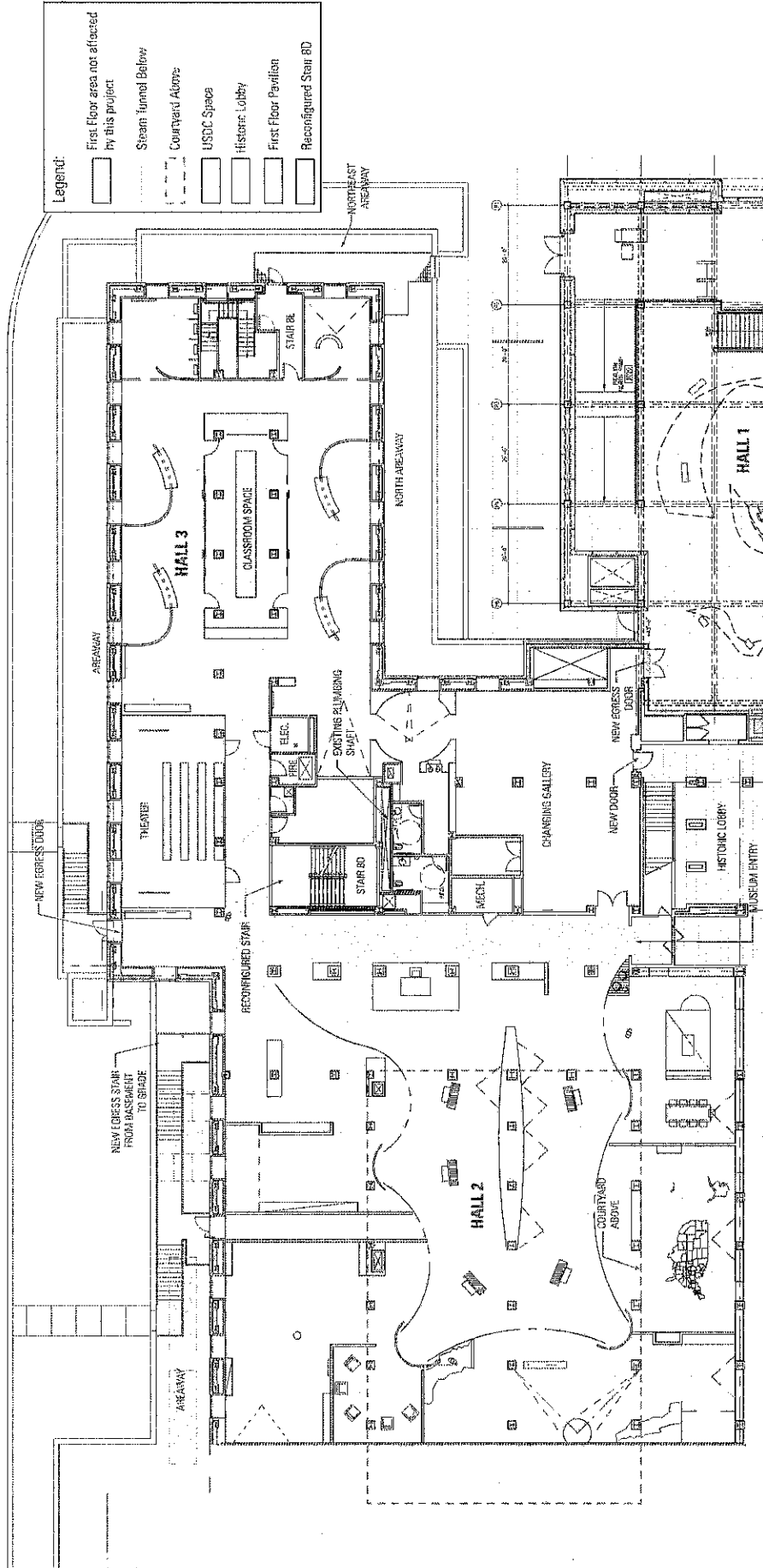


US DIPLOMACY CENTER PROJECT IMPLEMENTATION PHASING DIAGRAM

United States Diplomacy Center

Figure 3

Scale: 1" = 40'



**Legend:**

- First Floor area not affected by this project
- Stream Tunnel Below
- Courtyard Above
- USDC Space
- Historic Lobby
- First Floor Pavilion
- Reconfigured Stair BD

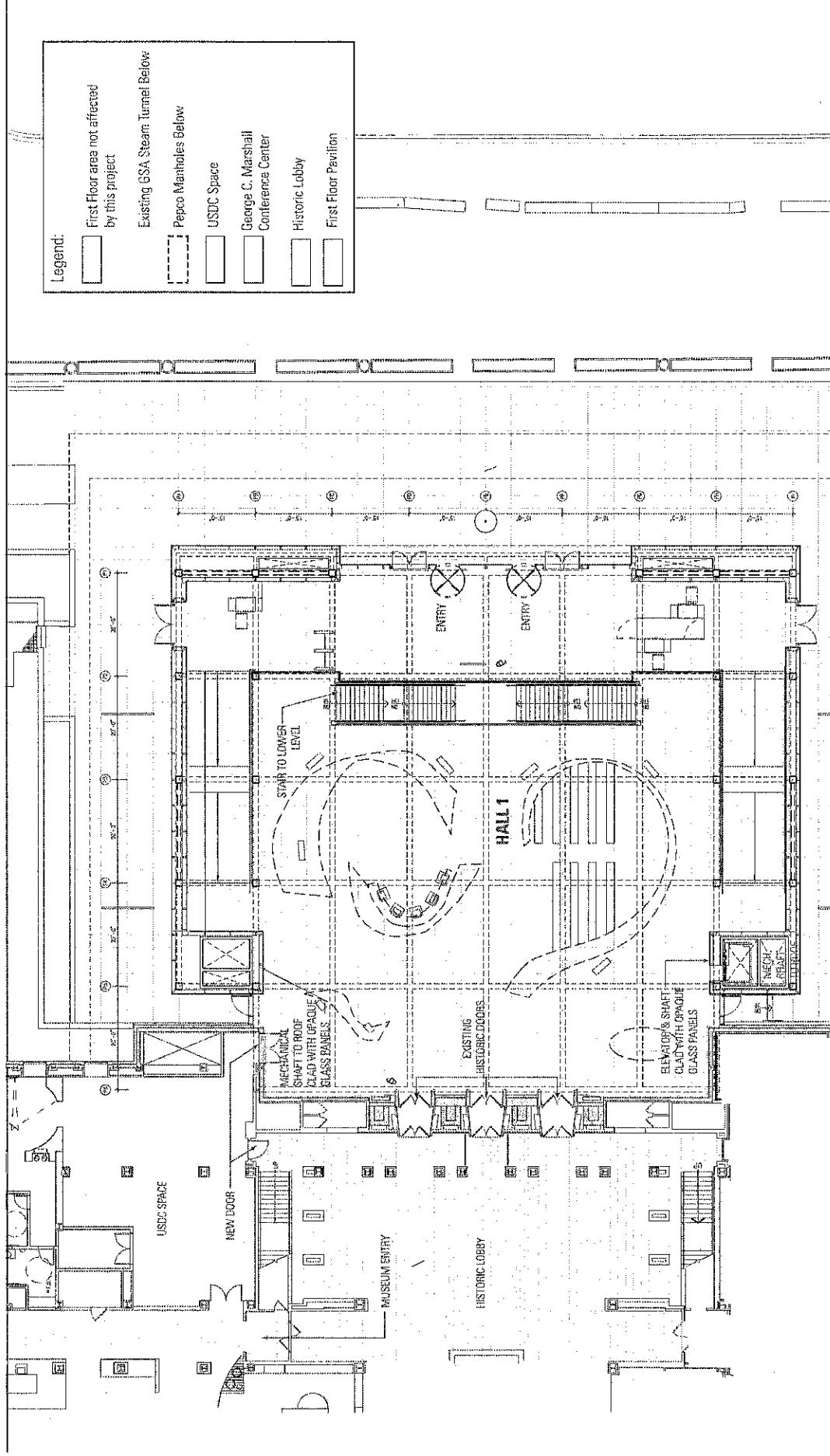


Figure 4

Scale: 1" = 20'

FIRST FLOOR PLAN - NORTH - HALL II & III

United States Diplomacy Center



**Legend:**

- First Floor area not affected by this project
- Existing GSA Steam Tunnel Below
- Peppco Manholes Below
- USDC Space
- George C. Marshall Conference Center
- Historic Lobby
- First Floor Pavilion

**FIRST FLOOR PLAN - EAST - ENTRY PAVILION**

**figure 5**

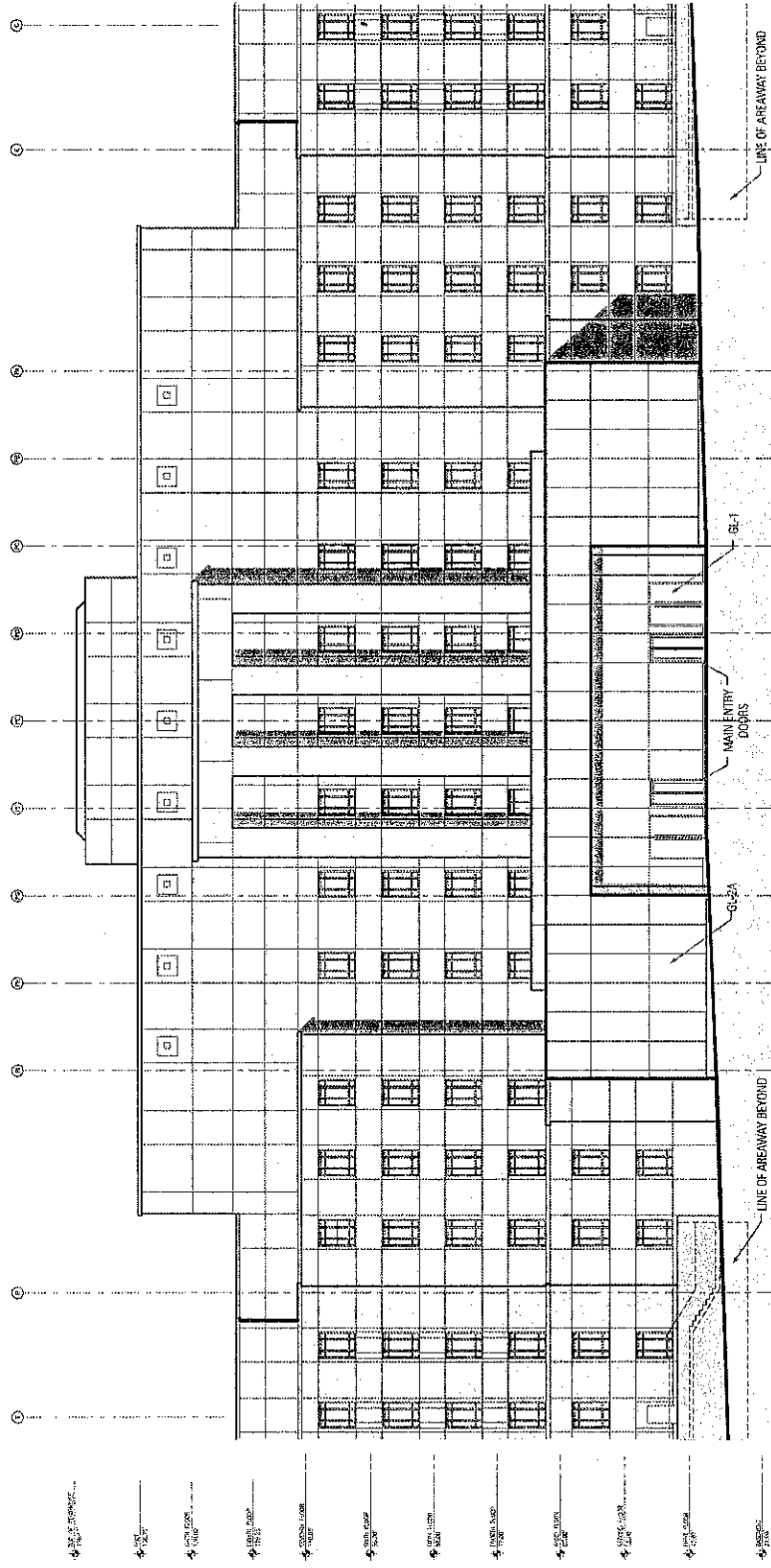
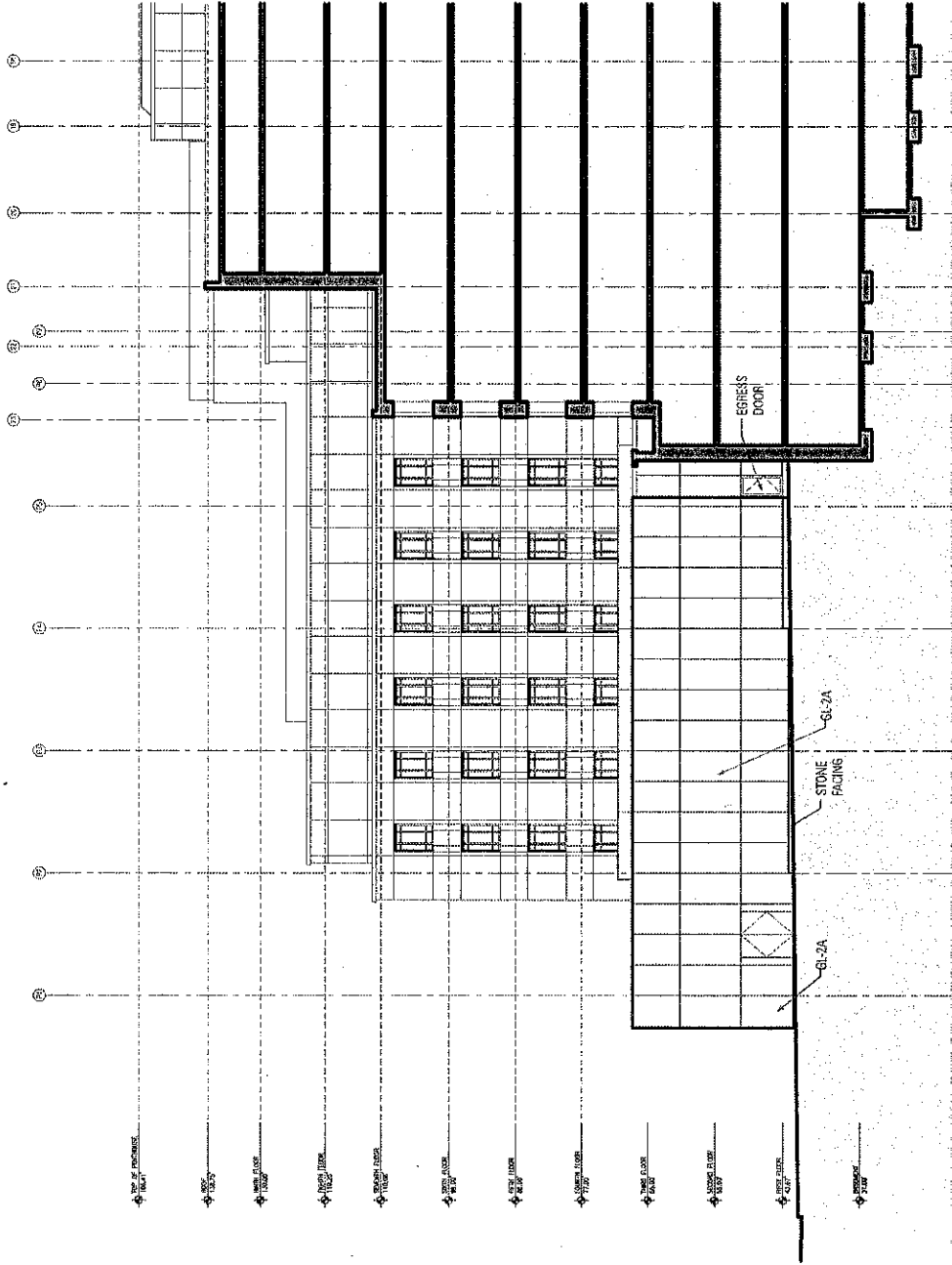


Figure 6

Scale: 1" = 20'

EAST ELEVATION

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ENTRY PAVILION ELEVATION

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Figure 7

Scale: 1" = 20'

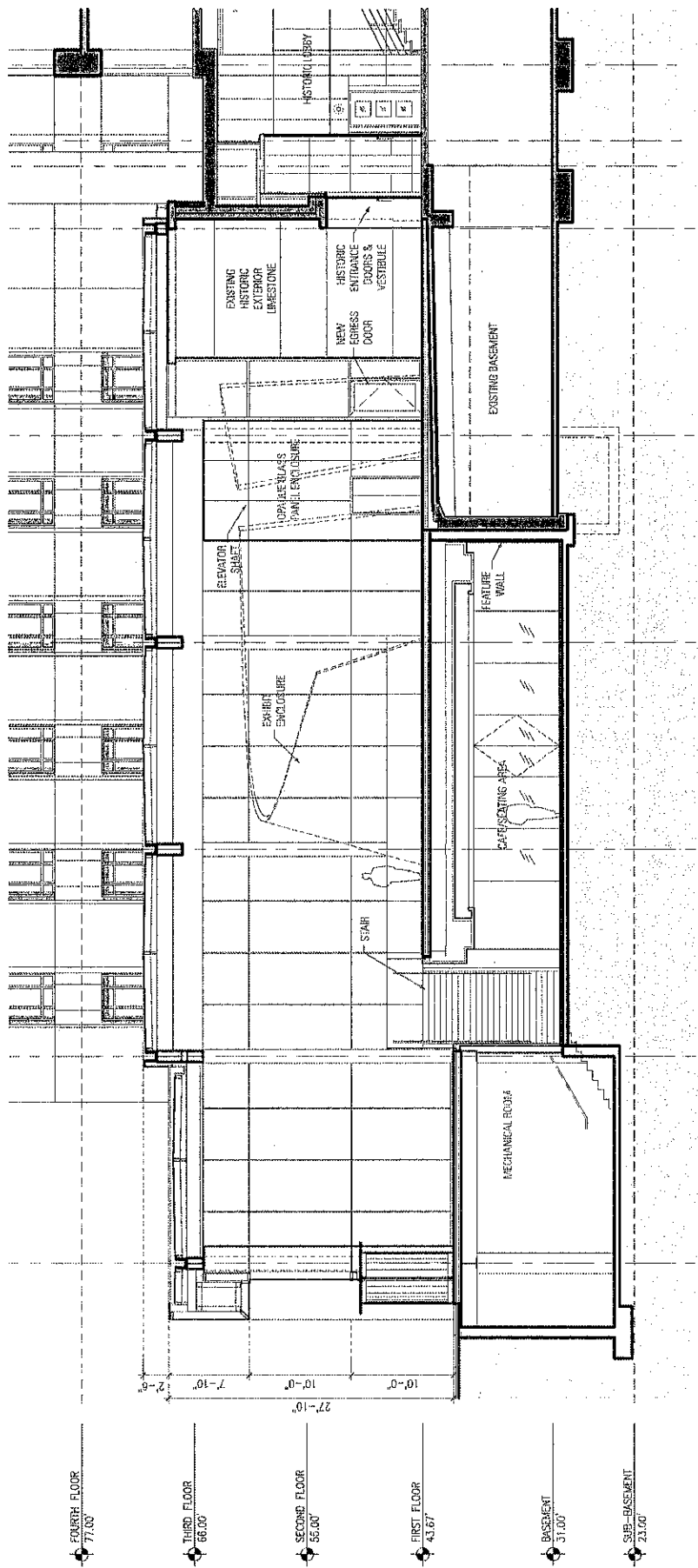
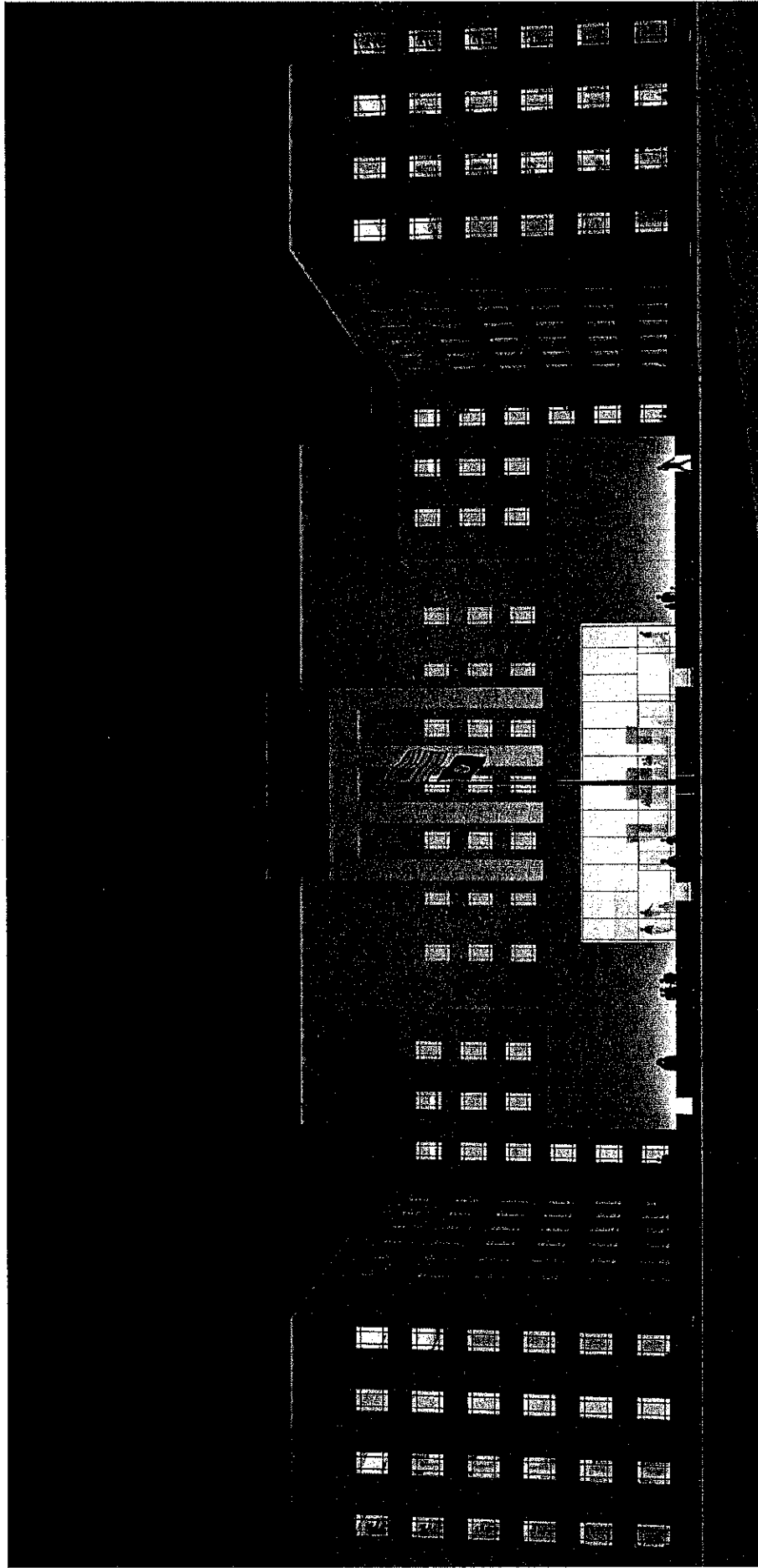


Figure 8

Scale: 1" = 10'

EAST/WEST SECTION 2 - ENTRY PAVILION

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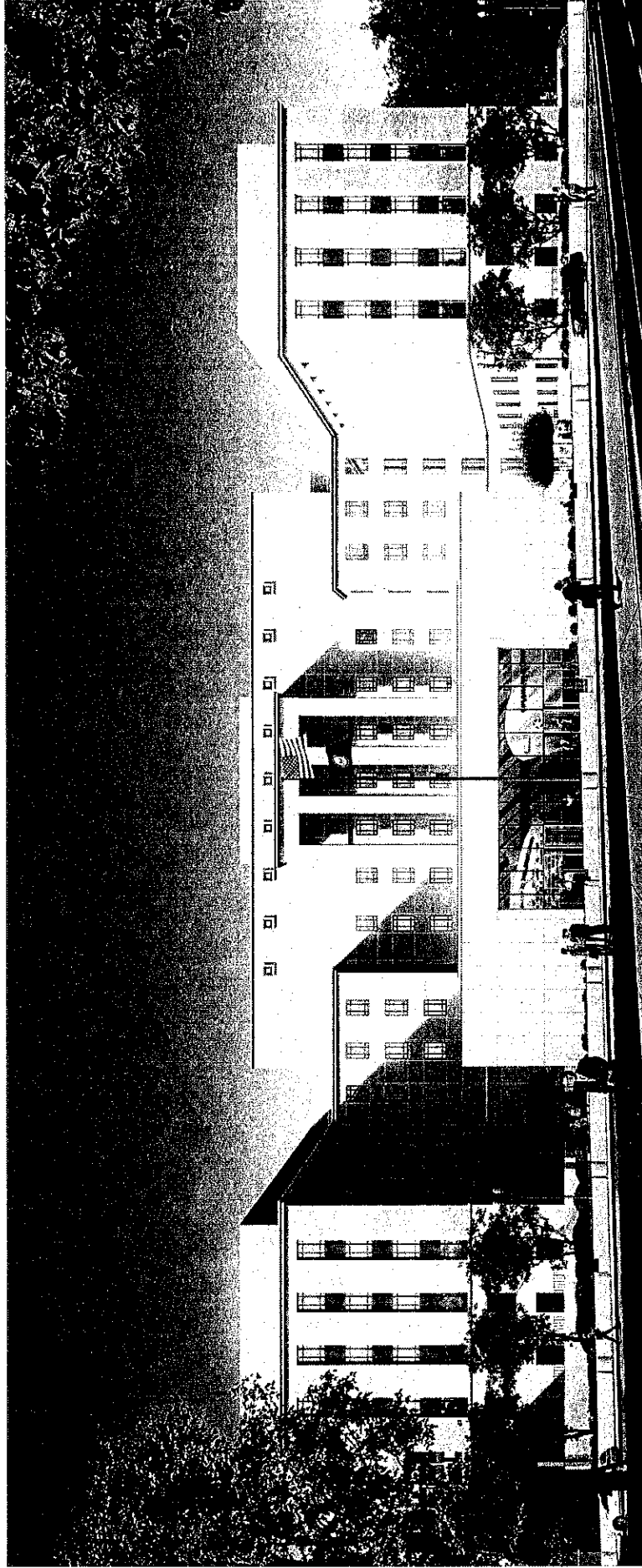


The figure shows security barriers at the street edge as they currently exist.

**ENTRY PAVILION VIEW AT NIGHT**

United States Diplomatic Center





The figure shows security barriers at the street edge as they currently exist.

**ENTRY PAVILION VIEW**

United States Diplomacy Center



HISTORIC LOBBY VIEW LOOKING NORTH TOWARD HALL II AND III ENTRY

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HISTORIC LOBBY VIEW LOOKING NORTH TOWARD HALL II AND III ENTRY

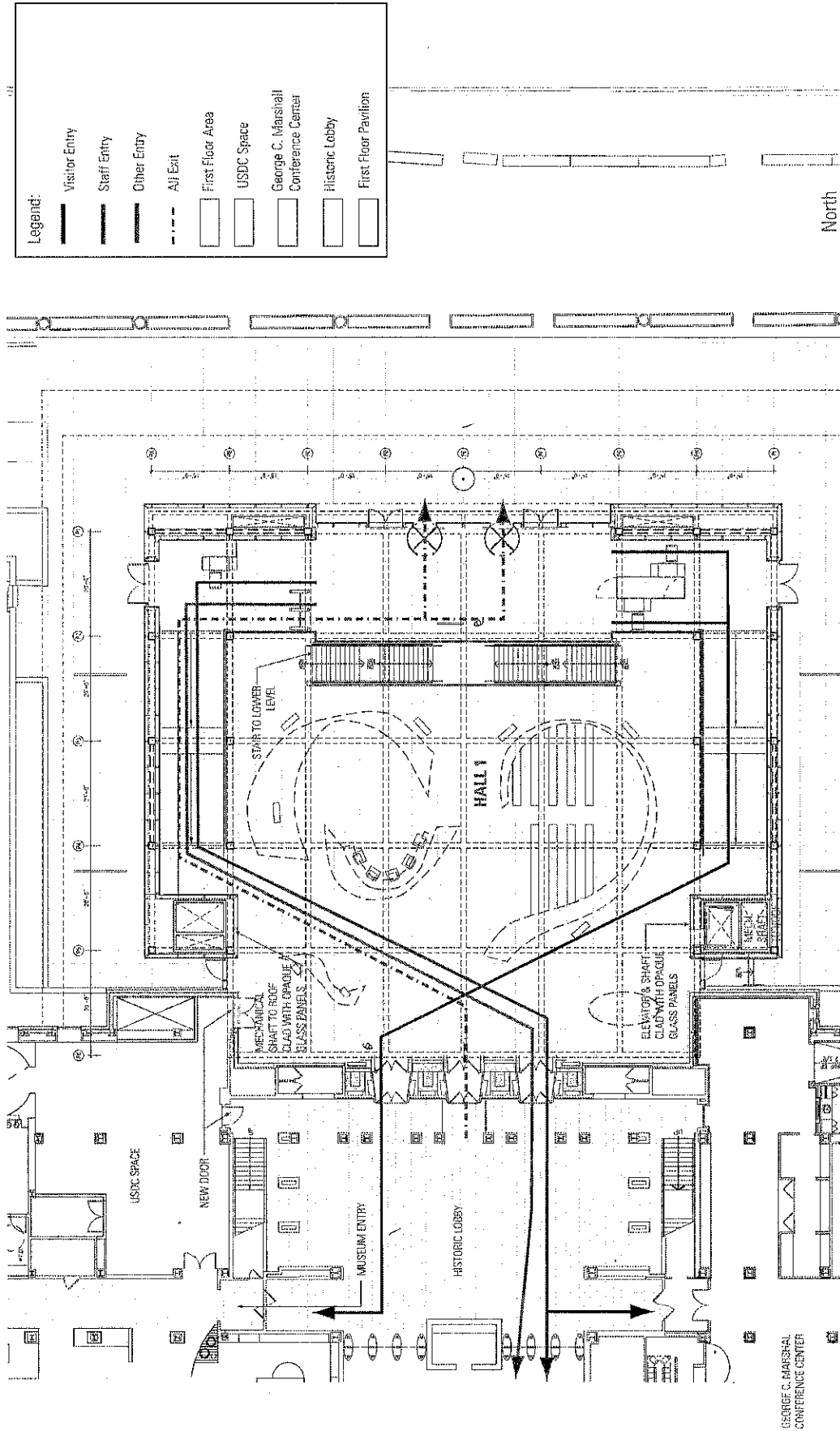
United States Diplomacy Center

Figure 12



**HISTORIC LOBBY VIEW LOOKING EAST**

United States Diplomacy Center



**ENTRY SCREENING SEQUENCE**

**Figure 14**

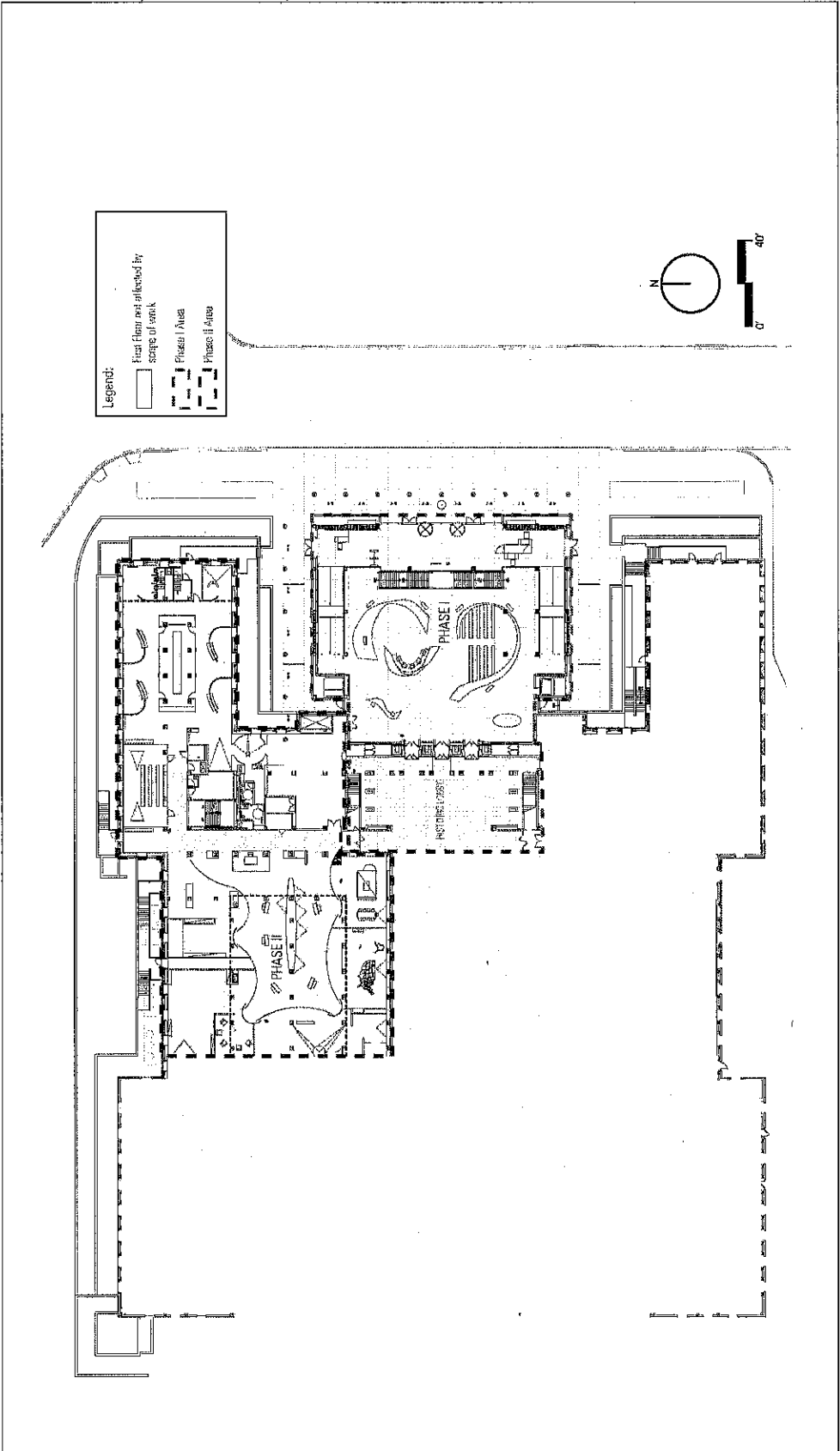
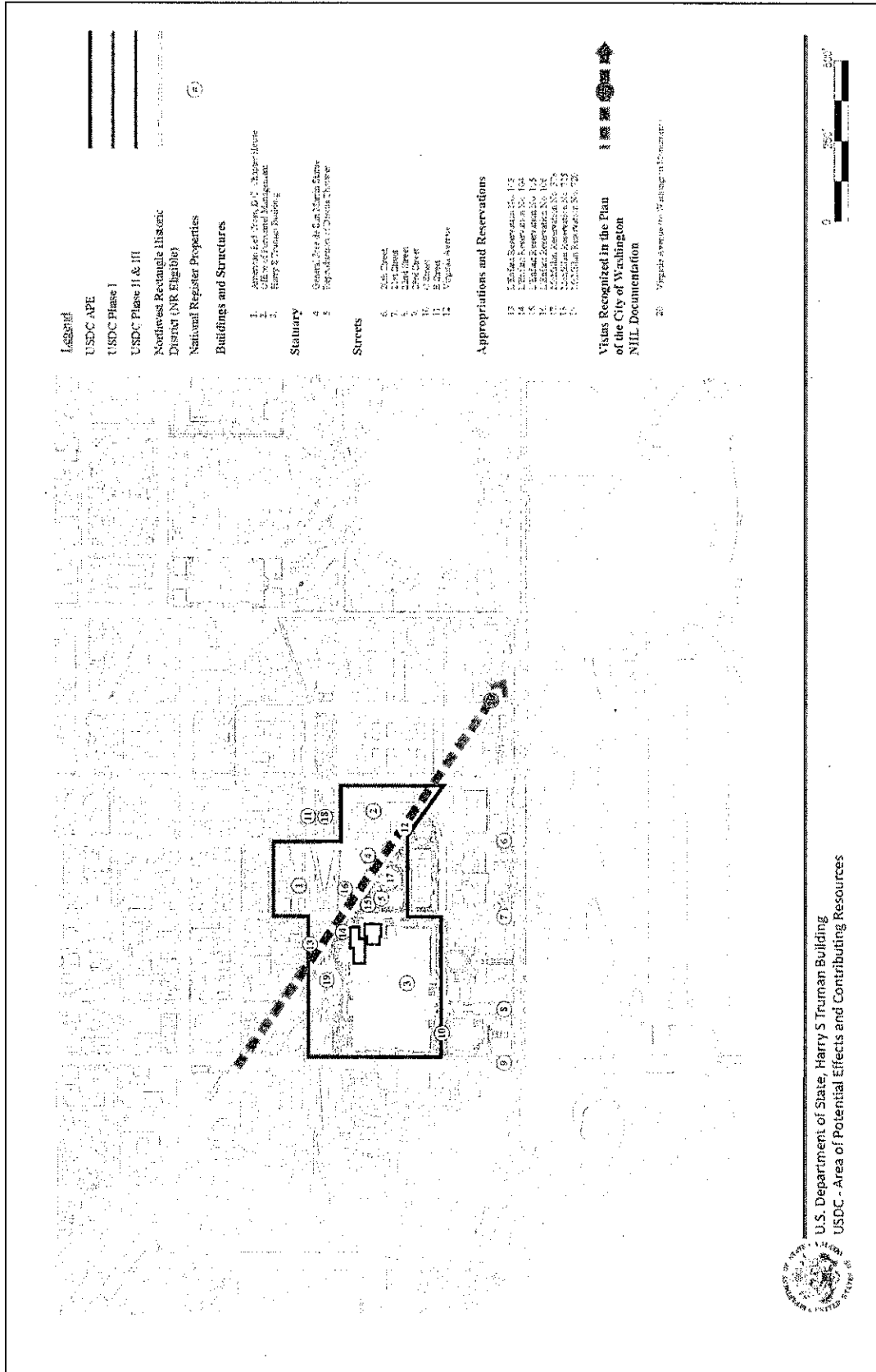


Exhibit C: Phasing Plan



# Exhibit D: Area of Potential Effects and Contributing Resources

# Exhibit E: Illustrated Summary of Adverse Effects

## Summary

### Exterior

- Entrance pavilion construction will remove original granite cheek walls.
- The entrance pavilion will occupy a portion of the Marshall Wing's original open forecourt.
- Opaque elements of the pavilion will affect views of the building and the understanding of the classical division of the façade.
- The entrance pavilion roof will be tied into the portico columns of the Marshall Wing's east façade.
- A new egress door on the east façade will remove or alter original materials.
- Insertion of three new doors on the north façade will alter or remove original materials. The new doors will affect the Marshall Wing's characteristic arrangement of windows and walls, voids and solids.
- Two breaches in areaway walls on the north side of the Marshall Wing will alter or remove original materials.

### Interior

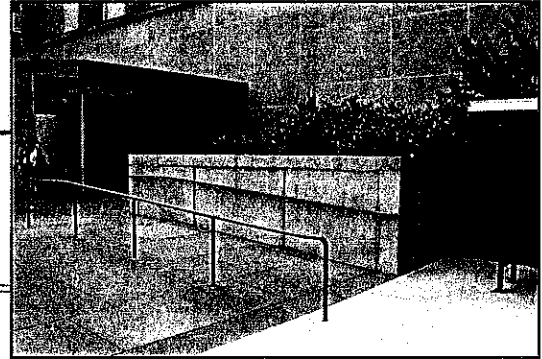
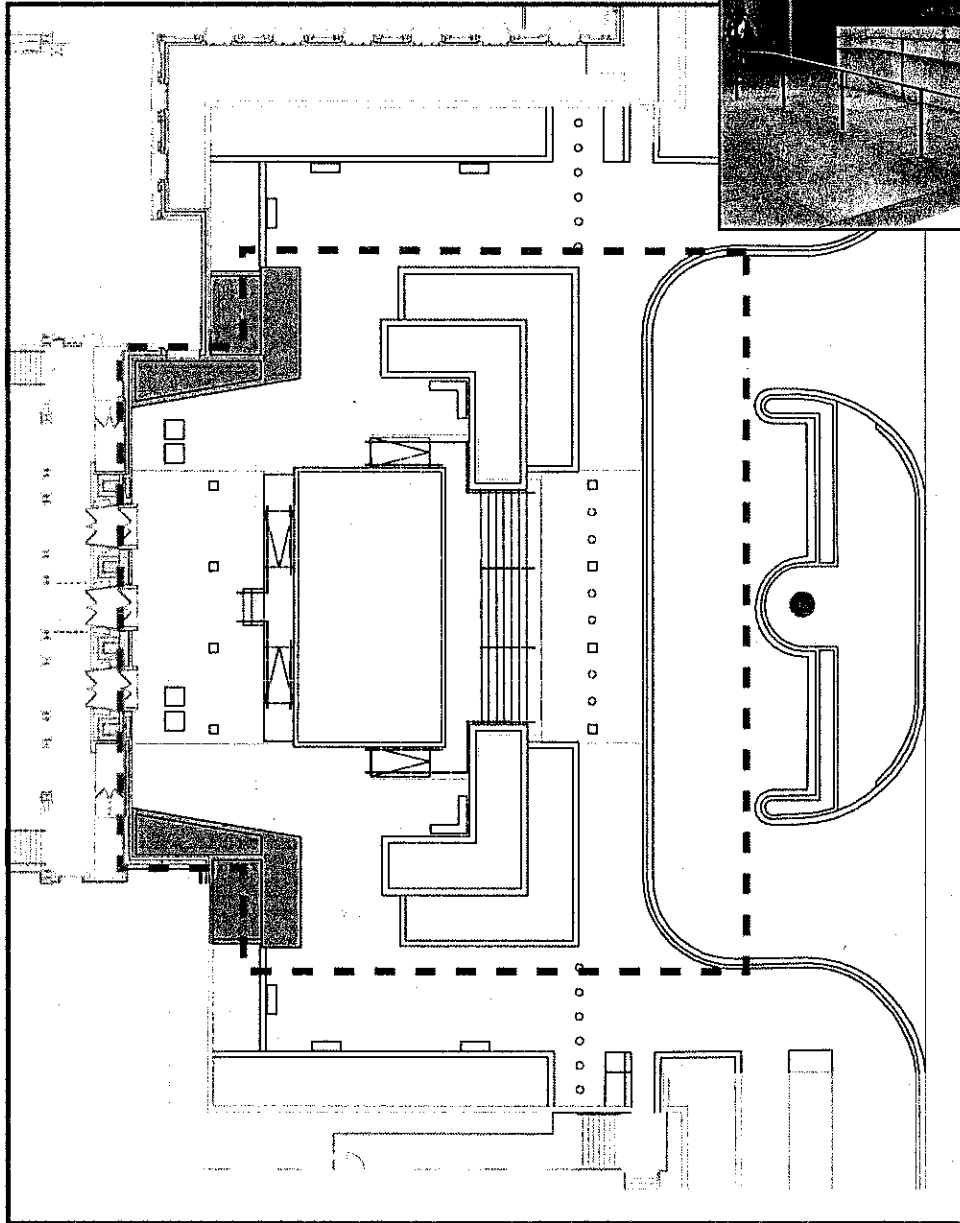
- Opening a new door from the historic lobby to Hall III will result in the removal of original Colorado Colorosa travertine wall cladding.
- Addition of directional graphics could affect original setting of the historic lobby.
- Creation of open exhibition space will partially remove original marble corridor baseboards and alter original circulation pattern in the Hall III corridor.
- Enclosure of the original stair on the first floor in Hall III to separate office from museum circulation will alter the original circulation pattern.



# Illustrations

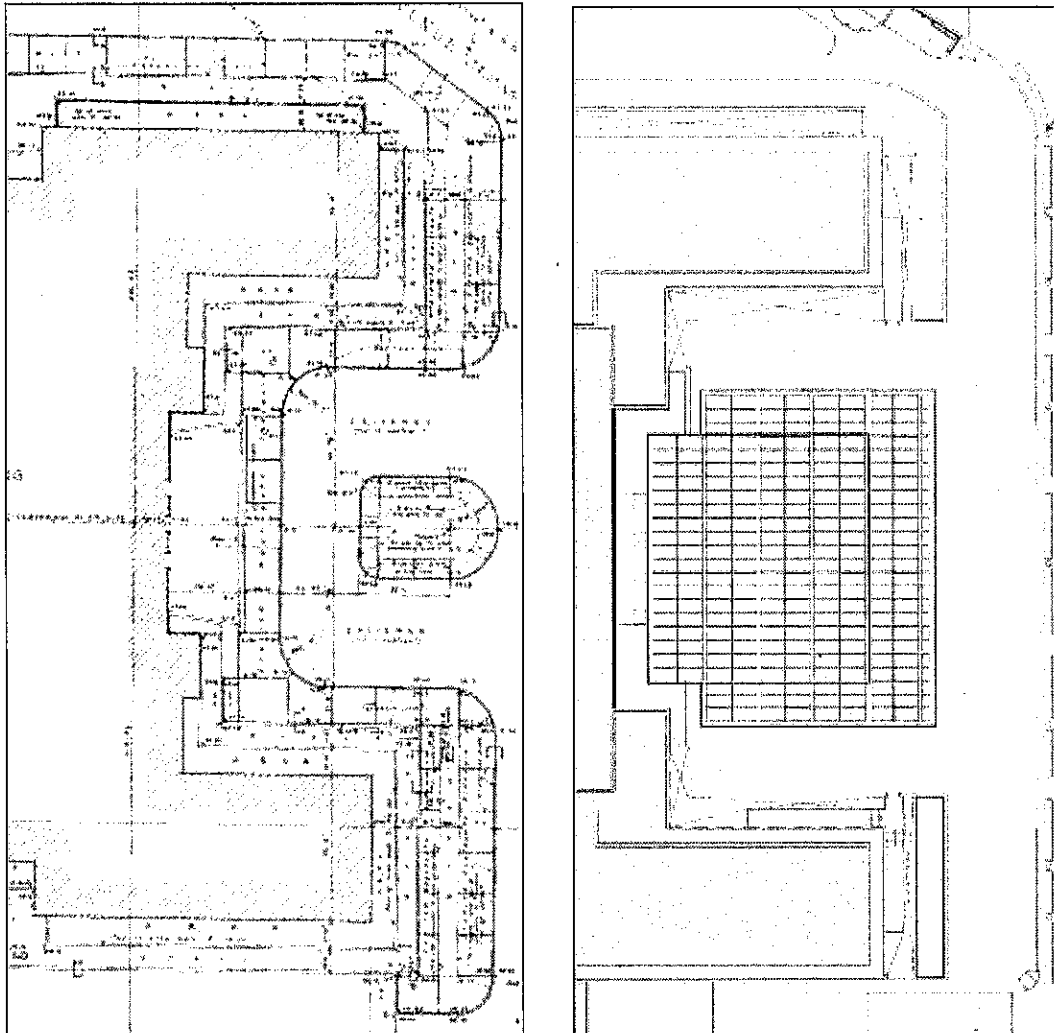
## Exterior

**Adverse Effect: Entrance pavilion construction will remove original granite cheek walls.**



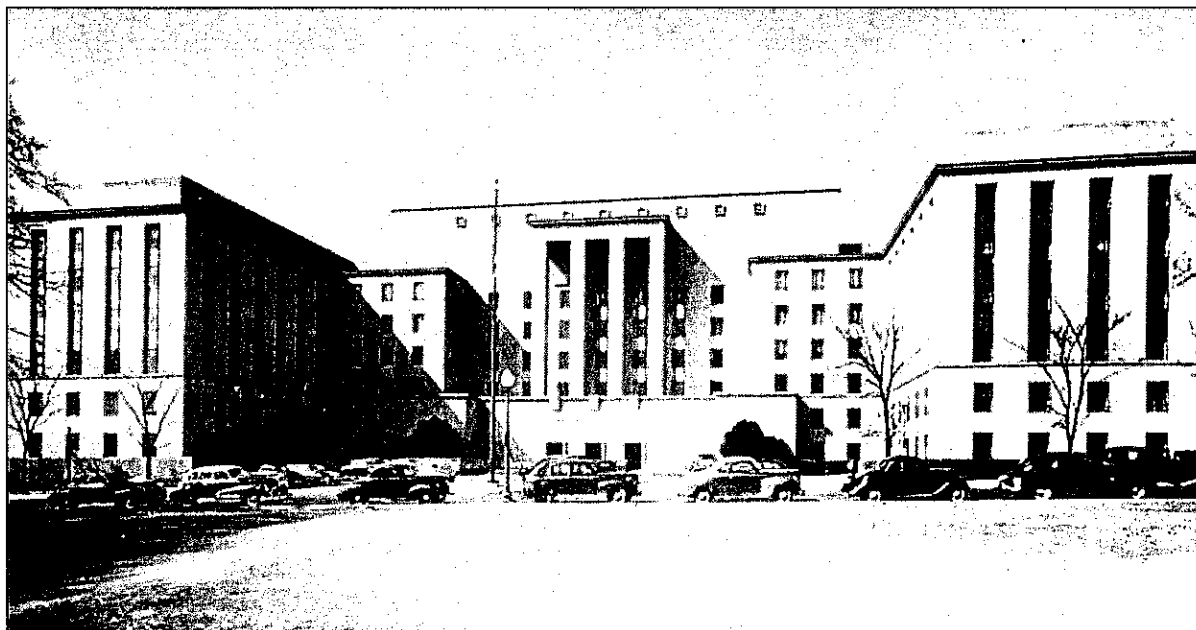
The original granite cheekwalls (shown in orange in diagram and illustrated in photograph in upper right) will be removed for the construction of the entrance pavilion (dashed red outline). The original flagpole and base (red circle) will be salvaged and stored for later reinstallation at the same location.

**Adverse Effect:** The entrance pavilion will occupy a portion of the Marshall Wing's original open forecourt.



As designed in 1939 (left), the forecourt of the Marshall Wing opened onto 21<sup>st</sup> Street, facing a driveway and traffic island with a flagpole. Beginning in 1986, security construction, including planters, bollards, and a screening building were constructed in the forecourt. The new USDC pavilion (right) will replace this noncontributing construction.

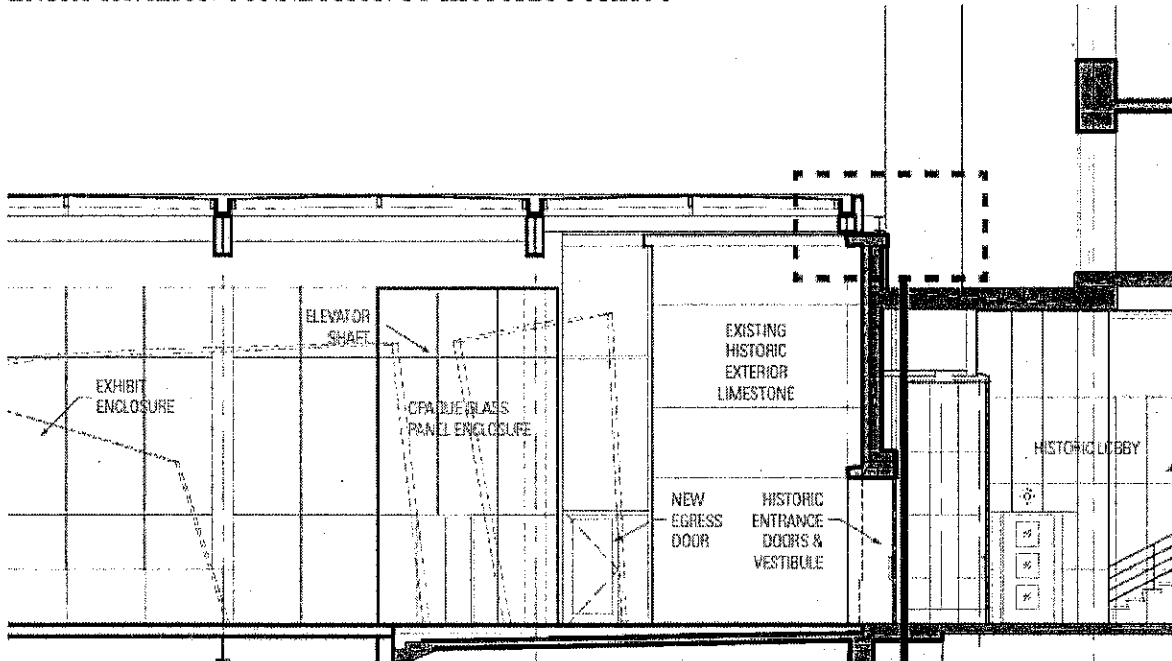
**Adverse Effect:** Opaque elements of the pavilion will affect views of the building and an understanding of the classical division of the façade.



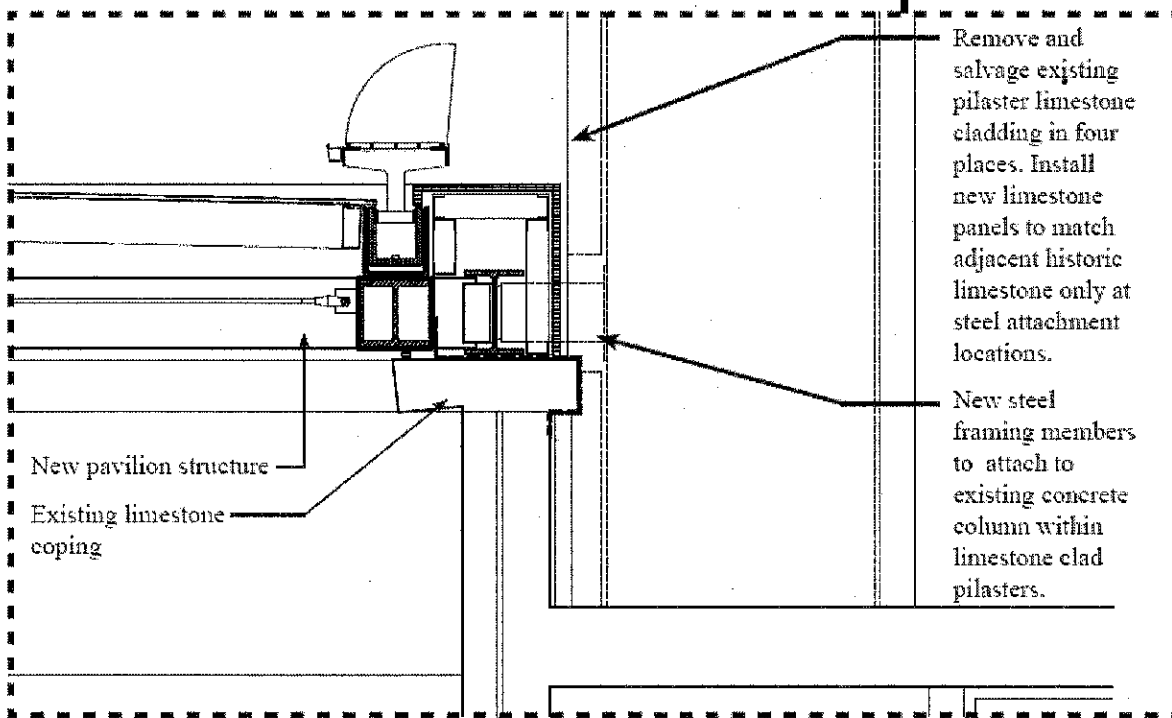
The opaque glass of the USDC pavilion (bottom photo) will partially obscure the view of Marshall Wing's original limestone base (top photo), the lowest level of the tripartite façade of the Stripped Classical design. (The illustration of the new entry pavilion shows security barriers at the street's edge as they currently exist.)

**Adverse Effect:** The entrance pavilion roof will be tied into the portico columns of the Marshall Wing's east façade.

ENTRY PAVILION CONNECTION TO HISTORIC PORTICO



Proposed pavilion structure.

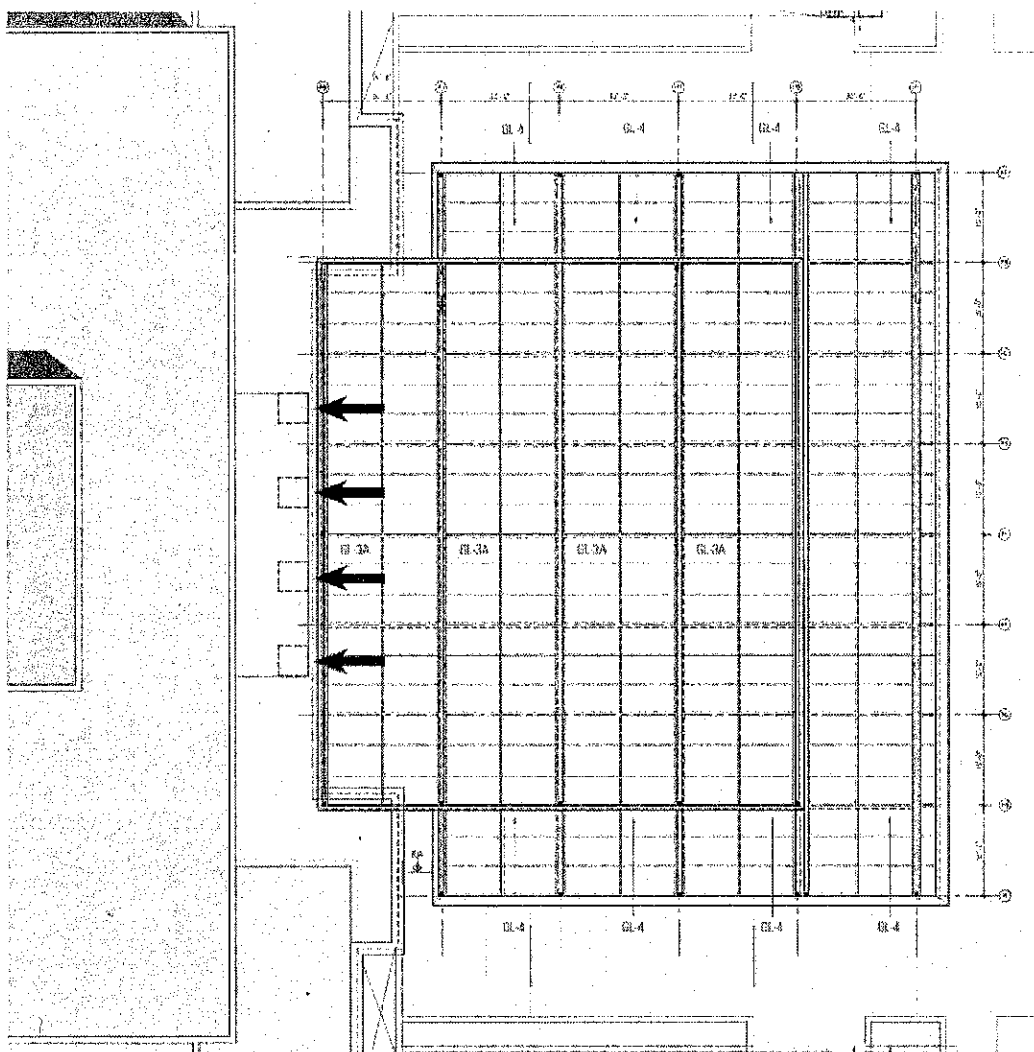


Detail of proposed entry Pavilion connection.

**Adverse Effect, continued:** The entrance pavilion roof will be tied into the portico columns of the Marshall Wing's east façade.

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ENTRY PAVILION CONNECTION TO HISTORIC PORTICO



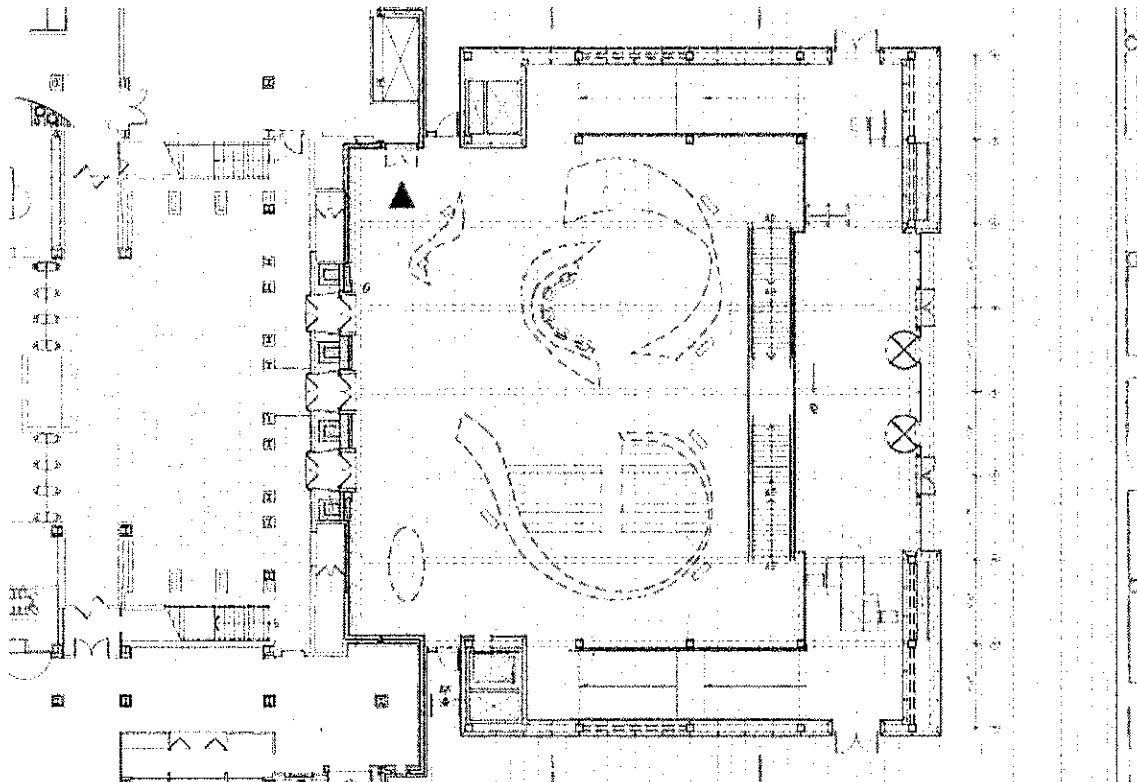
← Location of new steel framing members for new entry pavilion roof to attach to existing concrete column within limestone clad pilasters. Four original limestone panels to be removed salvaged and stored. Four new limestone panels to be installed to replace salvaged panels to accommodate new steel.

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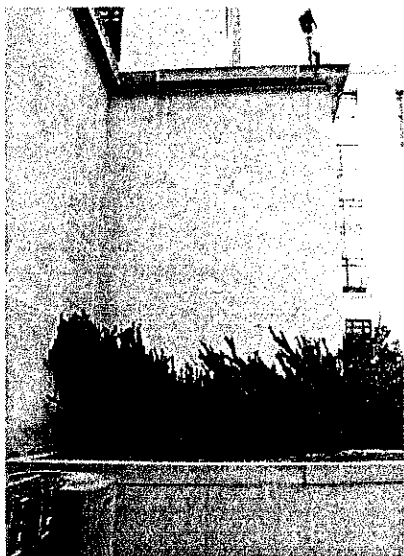
Plan of proposed entry Pavilion connection.

**Adverse Effect:** New egress door on the east façade will remove or alter original materials.

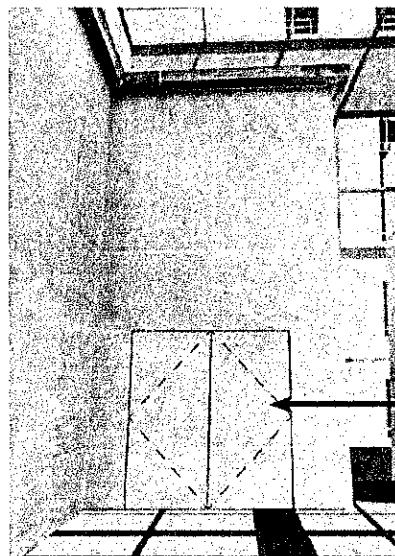
FIRE EGRESS DOOR BEING ADDED INTO LIMESTONE WALL



▲ Location of new fire egress door.



Historic extent view of limestone wall and granite checkwall

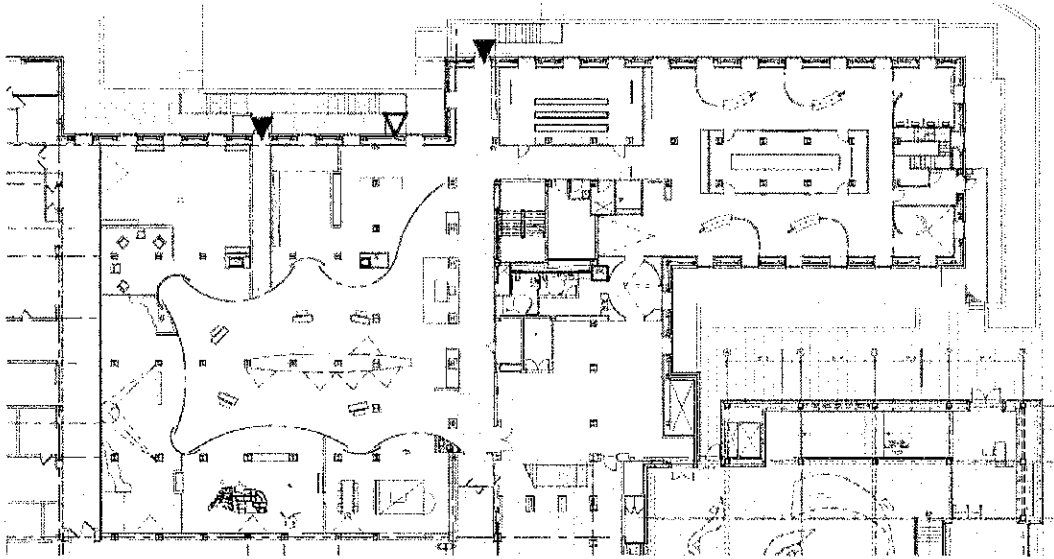


Stone that is removed to be salvaged and stored.

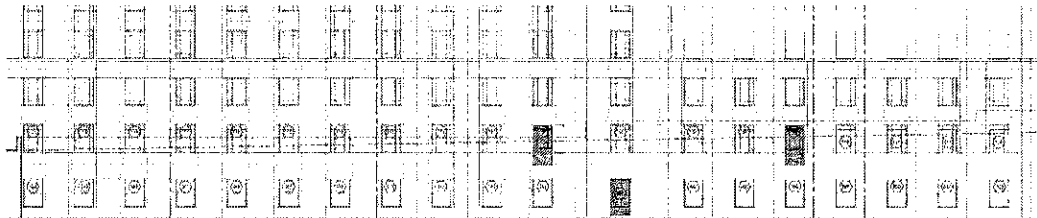
Proposed view of new doors clad in limestone to match adjacent historic limestone. No hardware - egress only.

**Adverse Effect:** Insertion of three new doors on the north façade will alter or remove original materials. The new doors will affect the Marshall Wing's characteristic arrangement of windows and walls, voids and solids. \*

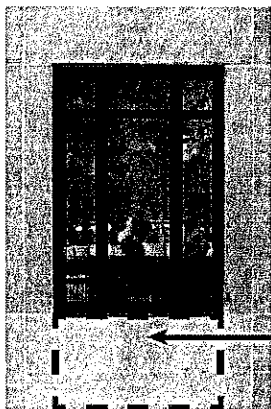
EXISTING WINDOWS TO BE CONVERTED TO DOORS



- ▼ Location of window being converted into a fire egress door. (2 locations)
- ▼ Location of window being converted into a fire egress door on lower level. (1 location)

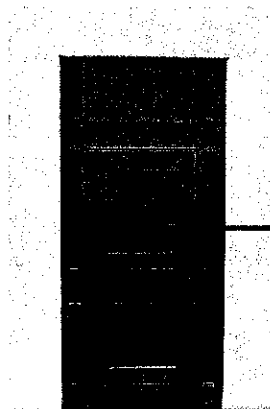


■ Elevation locating windows being converted into fire egress doors.



View of existing window.

Salvage removed stone at expanded window opening and store.



View of proposed window converted into an egress door.

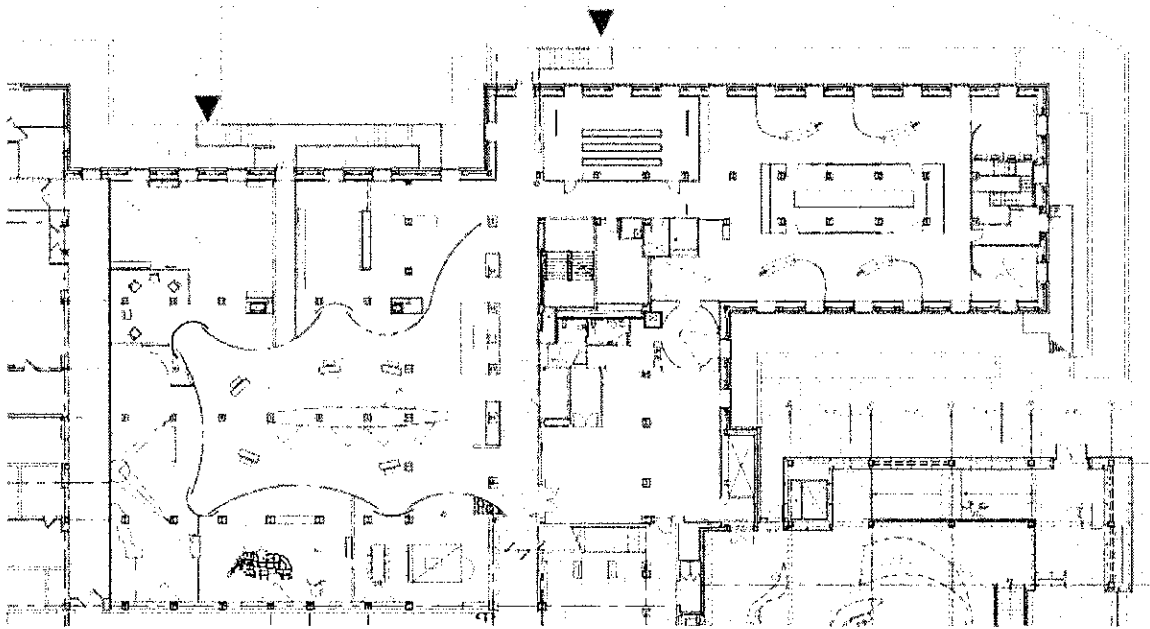
Precedent: This design already implemented at Marshall Conference Center

\*(Two sets of fire stairs are required for egress from these doors. Following previous precedent at the Marshall Wing, the stairs will be hidden from view by the areaway walls and will cause no adverse effect to materials.)



**Adverse Effect:** Two breaches in areaway walls on the north side of the Marshall Wing will alter or remove original materials.

EXISTING AREAWAY WALL REMOVAL



▼ Location of existing areaway wall removal for fire egress.



View of existing granite clad areaway wall.



Precedent: This design already implemented at Marshall Conference Center

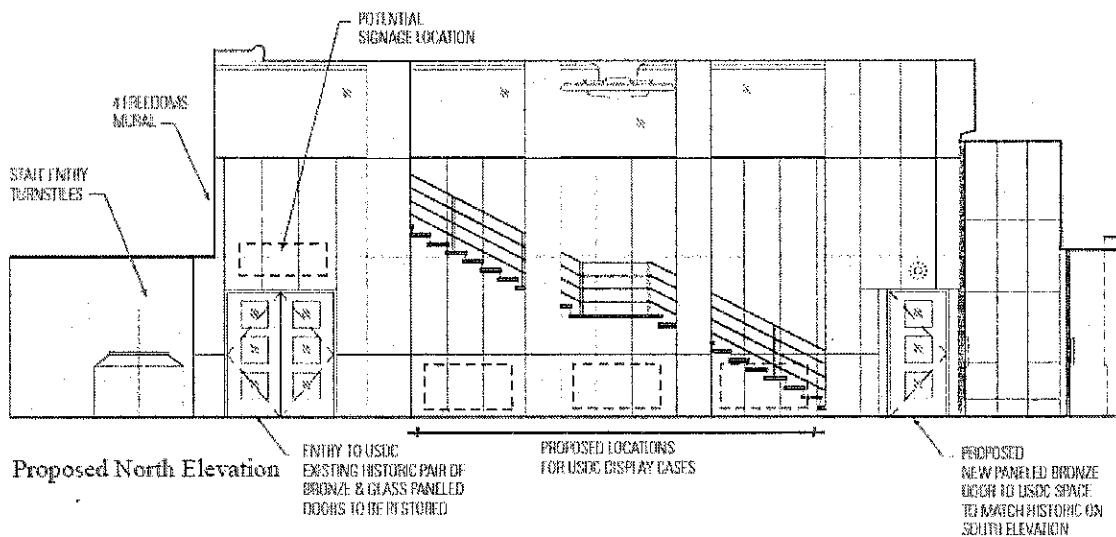
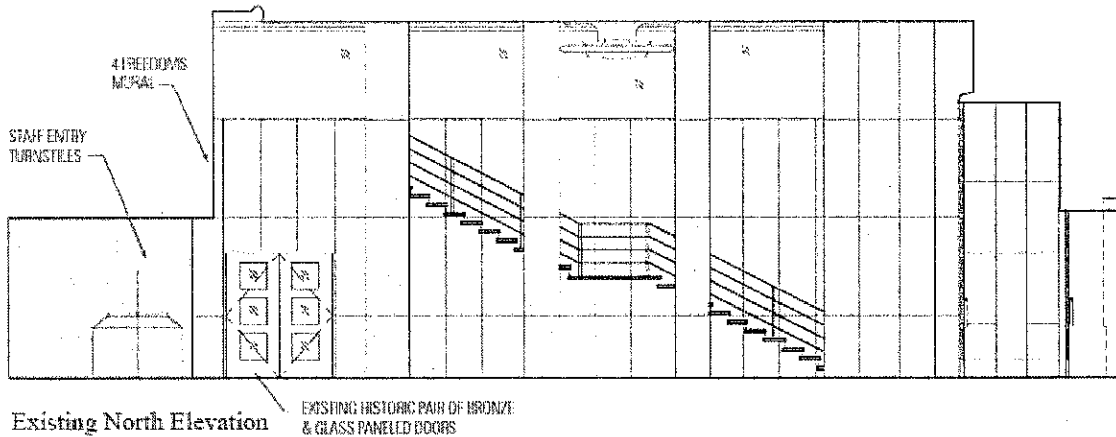
View of proposed areaway wall after access has been created. Removed granite to be salvaged and stored.

# Interior

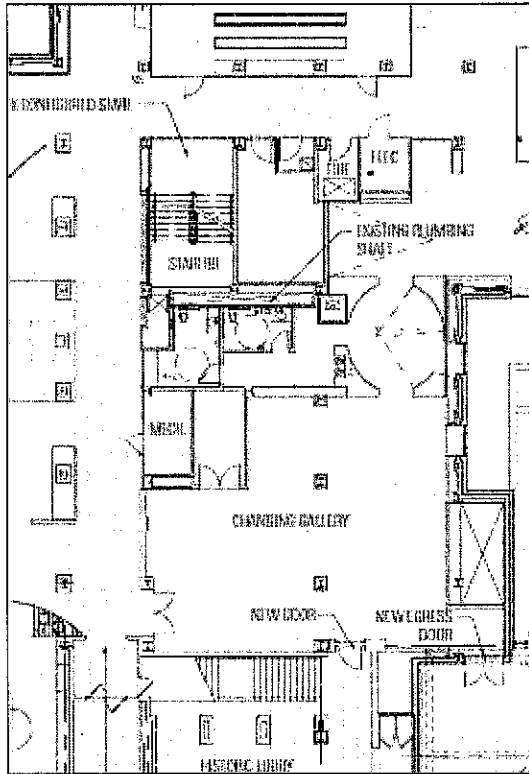
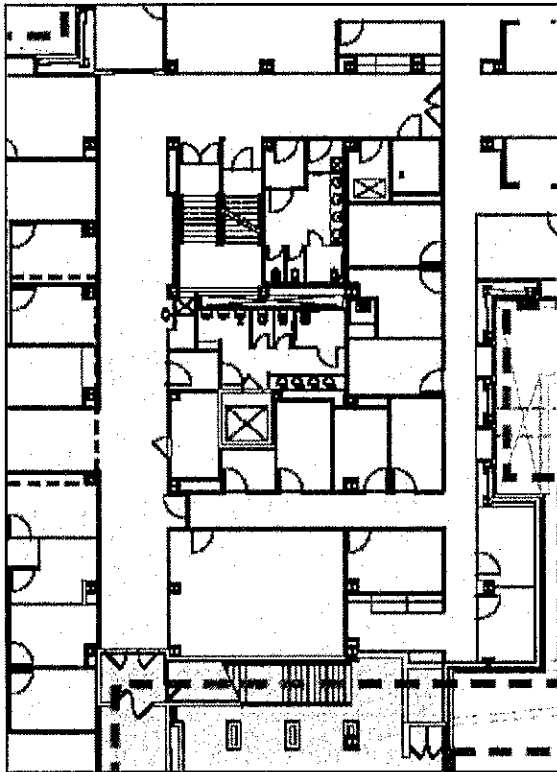
**Adverse Effect:** Opening a new door to Hall III in northeast corner of the historic lobby will result in the removal of original Colorado Colorosa travertine wall cladding.

**Adverse Effect:** Addition of directional graphics over existing bronze double doors could affect original setting.

HISTORIC LOBBY EGRESS DOORS AND DISPLAY



**Adverse Effect:** Creation of open exhibition space will partially remove original marble baseboards and alter original circulation pattern.



The existing west wall of the corridor in what will become Hall III (left diagram, left side of corridor) will be removed (right photo, left side of corridor), resulting in the loss of original baseboards. Original baseboards on the east side of the corridor, like that pictured below, will be retained.

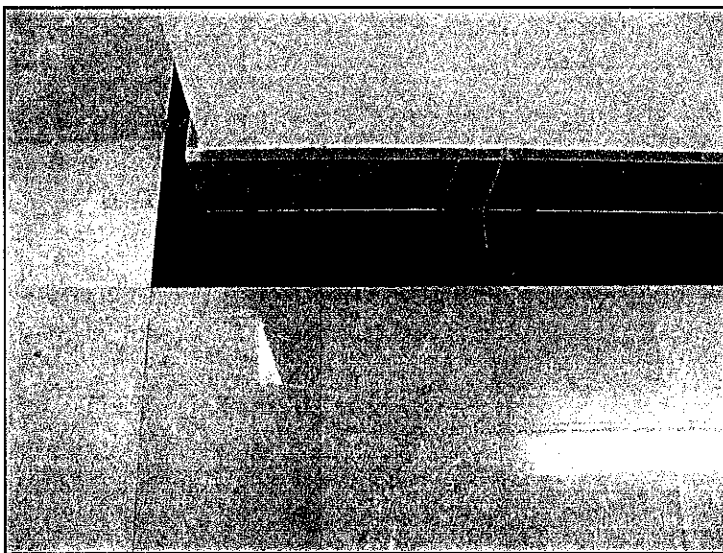
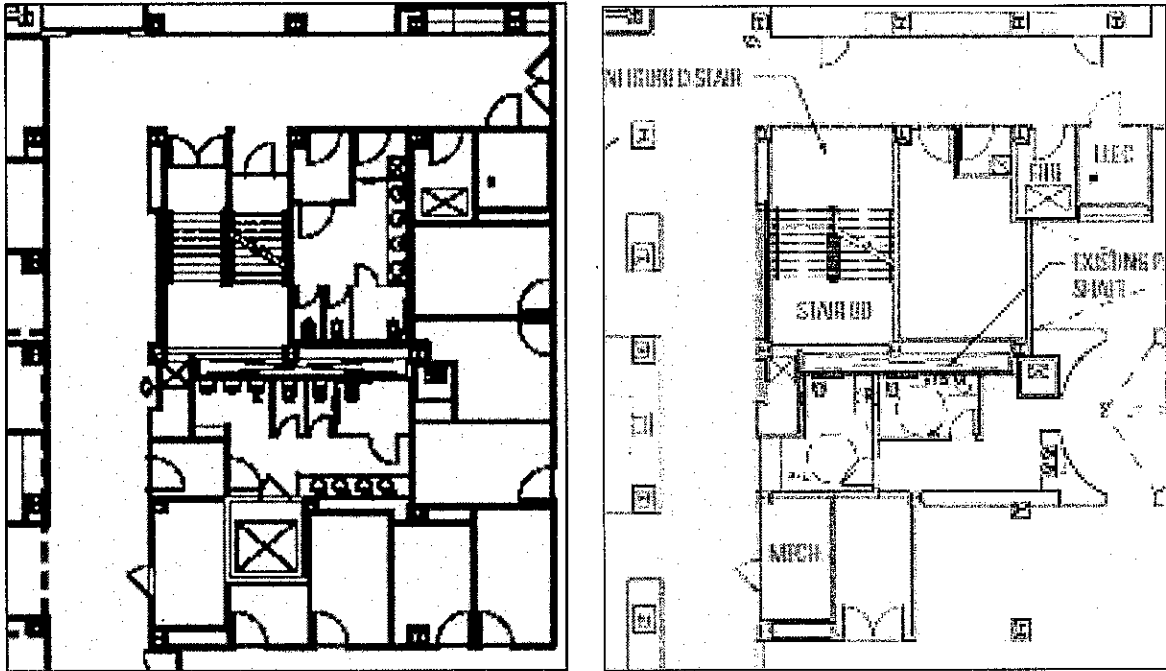


Exhibit E: Illustrated Summary of Adverse Effects

**Adverse Effect:** Enclosure of the original stair on the first floor to separate office from museum circulation will alter the original circulation pattern.



The existing first-floor stair in what will become Hall III (highlighted in yellow in the illustration on the left and shown in the photograph below) is part of the vertical circulation for the Marshall Wing. The stair will be enclosed (highlighted in yellow on the right above) to separate museum circulation from the rest of the building.

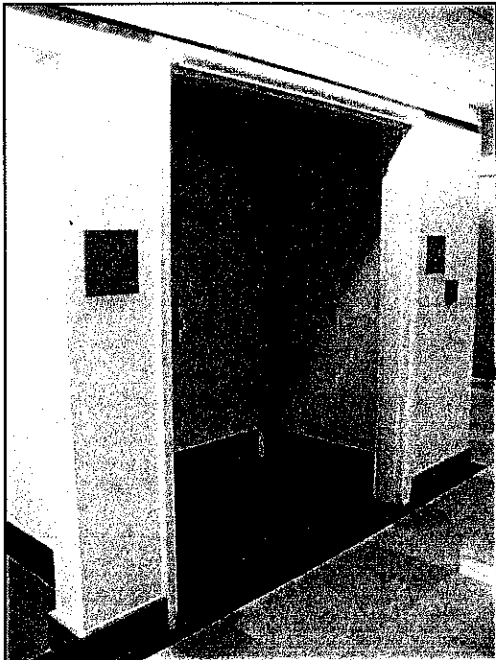


Exhibit E: Illustrated Summary of Adverse Effects