

# **Tab 1**

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- ACHP Policy Statements

# **ORGANIZATION**



MAIN BUILDING RENOVATION AT SOUTH BRONX (NY) JOB CORPS CENTER, KEEPING HISTORIC INTEGRITY INTACT (DEPARTMENT OF LABOR)

# ADVISORY COUNCIL ON HISTORIC PRESERVATION

The Advisory Council on Historic Preservation (ACHP) is an independent federal agency with the primary mission to encourage historic preservation in the federal government and across the nation.

The National Historic Preservation Act (NHPA), which established the ACHP in 1966, directs federal agencies to act as responsible stewards when their actions impact historic properties. The ACHP has the legal responsibility to assist federal agencies in their efforts and to ensure they consider preservation during project planning.

The ACHP's Presidentially appointed members provide expert advice on historic preservation matters to the President and Congress; recommend administrative and legislative improvements for protecting the nation's diverse heritage; and review federal programs and policies to promote effectiveness, coordination, and consistency with national preservation policies.

A key agency function is overseeing the federal historic preservation review process established by Section 106 of the NHPA. Section 106 requires federal agencies to consider the effects of projects they propose to carry out, license, approve, or assist on historic properties and provide the ACHP an opportunity to comment on these projects prior to a final decision on them.

## STRUCTURE OF THE ACHP

The ACHP, served by a professional staff in Washington, DC, comprises 24 members who meet throughout the year to oversee its work.

Members include the following Presidential appointees and other organizations' leadership:

- Presidentially appointed, Senate-confirmed chairman selected from the general public
- Three members of the general public
- Four expert members

- Member of an Indian Tribe or Native Hawaiian Organization
- Municipal mayor
- State governor
- Departments of the Interior; Agriculture, Defense, Homeland Security, Housing and Urban Development, Transportation, Veterans Affairs
- General Services Administration
- Architect of the Capitol
- Council on Environmental Quality
- National Trust for Historic Preservation
- National Association of Tribal Historic Preservation Officers
- National Conference of State Historic Preservation Officers

The ACHP also has five Observers.

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MISSION STATEMENT: The Advisory Council on Historic Preservation promotes the preservation of America's historic places and advises the President and Congress on national historic preservation policy.





US COURTHOUSE AND POST OFFICE,  
CHARLESTON, SC, A SECTION 106 SUCCESS  
STORY (WIKIMEDIA COMMONS)



DESERT VIEW WATCHTOWER  
RESTORATION, GRAND CANYON, AZ,  
A SECTION 106 SUCCESS STORY (NPS)



MERIDIAN BRIDGE PROJECT, SD AND NE,  
A SECTION 106 SUCCESS STORY (NPS)

For more information and  
additional guidance, please visit:  
[www.achp.gov](http://www.achp.gov)



## PROGRAM OFFICES

The ACHP's major program areas are reflected in its organizational structure.

The **Office of Federal Agency Programs** administers the NHPA's Section 106 review process to promote efficient federal project planning that gives due consideration to the historic places communities value. It works with federal agencies to improve how they incorporate historic preservation considerations into their programs and procedures and their responsibilities under the NHPA. The office manages the ACHP's training program to instruct a diverse range of participants in the Section 106 review process, reaching both federal and nonfederal stakeholders.

The **Office of External Engagement** supports the ACHP's efforts to shape national preservation policy by developing recommendations to the members, analyzing legislation, and participating in federal preservation initiatives. It advises ACHP leadership and staff on Indigenous issues and on Tribal and Native Hawaiian consultation under Section 106. The office also manages media relations, responds to public and congressional inquiries, and leads the ACHP's external outreach activities.

The **Office of General Counsel** provides legal advice and analyses, reviews and manages Freedom of Information Act requests, and oversees the agency's ethics and records management programs.

The **Office of Administration** oversees a full range of administrative, personnel, procurement, space planning, budget, and fiscal services and coordinates related services provided by the Department of the Interior and General Services Administration on a reimbursable basis. The office also provides administrative and clerical support to ACHP leadership and the executive director.

The **Office of Information Technology** (OIT) manages the ACHP's information technology services, infrastructure, and cybersecurity operations supporting ACHP staff and clients in the conduct of agency programs. As part of technology services delivery, OIT promotes innovative uses of technology and provides enterprise applications and web services supporting key agency activities. OIT provides the daily operations of the agency data center, cloud infrastructure, network, telecommunications, and information security.

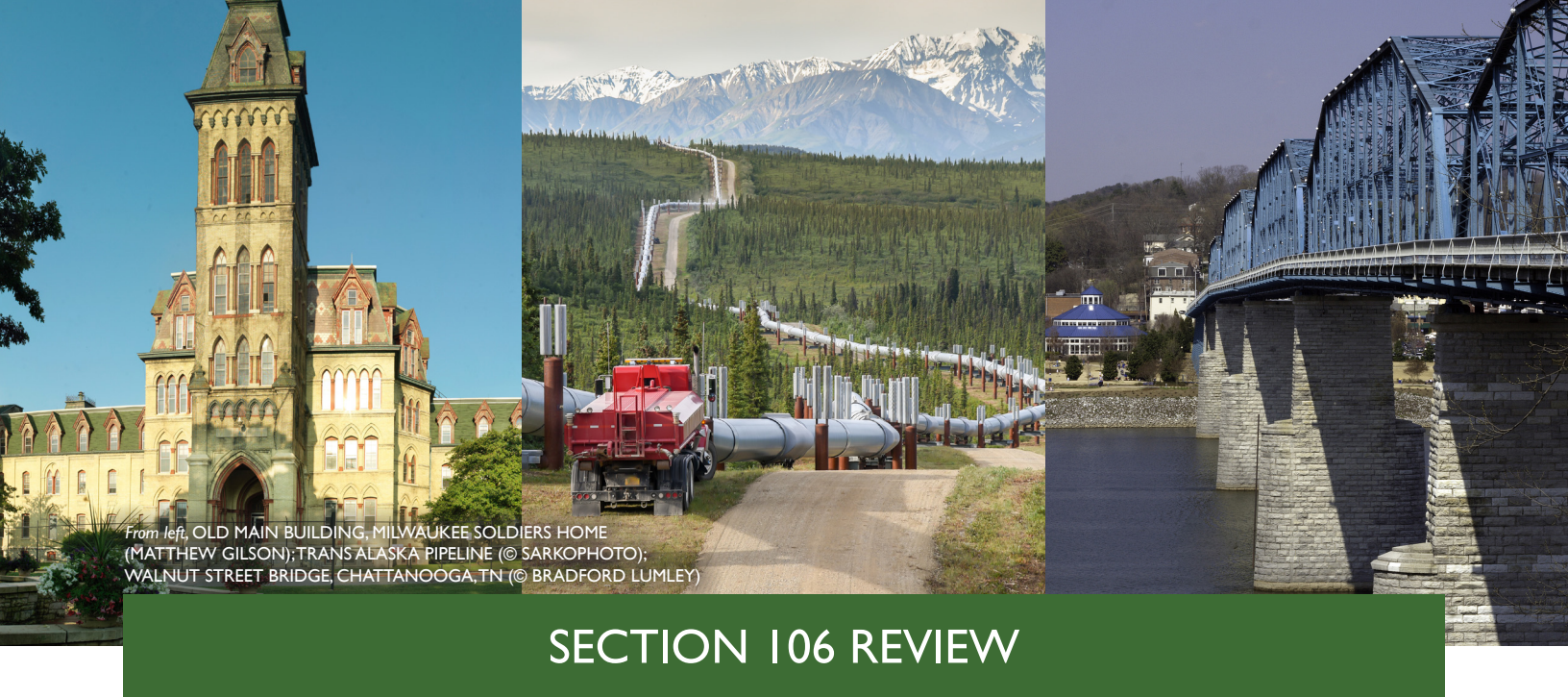
## SECTION 106

Section 106 of the NHPA requires each federal agency to take into account the effects of any undertaking it proposes to carry out, license, approve, or assist on historic properties. It applies when there is federal involvement in the undertaking; and that activity has the potential to affect properties listed in or eligible for listing in the National Register of Historic Places. The responsible federal agency must identify potentially affected historic properties; evaluate effects upon them; and consider alternatives to avoid, minimize, or mitigate any adverse effects. To do so, the agency consults with appropriate State or Tribal Historic Preservation Officers, other state and local officials, Indian Tribes, Native Hawaiian Organizations, and applicants for federal assistance. It considers their views about effects to historic properties, along with those of the public, when making final project decisions. Each year, more than 120,000 undertakings undergo Section 106 review. While more than 95 percent of these cases are resolved without the ACHP's involvement, others present questions of policy or procedure that require the ACHP's participation to complete the review process. Although the Section 106 review is procedural, the consultation process within it results in solutions developed by consensus among the consulting parties.

## ADVISORY COUNCIL ON HISTORIC PRESERVATION

401 F Street NW, Suite 308, Washington, DC 20001

Phone: 202-517-0200 • Fax: 202-517-6381 • [achp@achp.gov](mailto:achp@achp.gov) • [www.achp.gov](http://www.achp.gov)



From left, OLD MAIN BUILDING, MILWAUKEE SOLDIERS HOME (MATTHEW GILSON); TRANS-ALASKA PIPELINE (© SARKOPHOTO); WALNUT STREET BRIDGE, CHATTANOOGA, TN (© BRADFORD LUMLEY)

# SECTION 106 REVIEW

A key responsibility of the Advisory Council on Historic Preservation (ACHP) is overseeing the requirements of Section 106 of the National Historic Preservation Act (NHPA), a review process that ensures historic properties are considered when a federal agency proposes to carry out, license, approve, or assist an undertaking. The ACHP's Office of Federal Agency Programs manages the ACHP's participation in Section 106 consultation and provides guidance, advice, training, and technical assistance to diverse audiences on the Section 106 process. The ACHP strives to ensure all Section 106 reviews proceed as efficiently and effectively as possible.

## SECTION 106 REVIEW AND CONSULTATION

Section 106 plays a central role in the federal historic preservation program. Federal agencies must consider the effects on historic properties of any project they propose to carry out, license, approve, or assist, and provide the ACHP an opportunity to comment on these projects prior to making a final decision.

Agencies meet their Section 106 responsibilities through a process set forth in regulations issued by the ACHP. These regulations are published in the Code of Federal Regulations at [36 CFR Part 800](#), "Protection of Historic Properties."

A wide variety of federal projects that might affect historic properties, ranging from the construction, rehabilitation, or demolition of roads, buildings, and dams to projects which require federal licenses and permits, or receive federal loans and grants

are subject to Section 106 review. Properties listed in or are eligible for listing in the National Register of Historic Places, a list maintained by the National Park Service, must be considered under the requirements of Section 106. Historic properties can be buildings; structures; objects; sites; and districts of national, state, or local importance.

Section 106 encourages, but does not mandate, preservation outcomes. The process provides for the consideration of alternatives that promote preservation and offers consulting parties and the public the opportunity to influence federal decision making.

The federal agency proposing to carry out, license, approve, or assist the project is responsible for consulting with stakeholders and completing Section 106 prior to making a final decision. Consultation is the cornerstone of the Section 106 process and should be initiated in the early stages of project planning. Agencies consult with State and Tribal Historic Preservation Officers who reflect the interests of states and Tribes in the Section 106 review. Agencies also must invite any federally recognized Indian Tribes and Native Hawaiian Organizations (NHOs) to consult in the review process when historic properties of religious and cultural significance to them may be affected by the proposed undertaking.

Federal agencies are required to invite local governments and applicants for federal licenses, approvals, or assistance to consult in the Section 106 review process. Other consulting parties, such as

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HISTORIC MISSILE ROW AT CAPE CANAVERAL AIR FORCE STATION © EVERETT HISTORICAL



MUD PLASTERING WORKSHOP,  
OWE'NEH BUPINGEH PRESERVATION  
PROJECT, NM (TANIA HAMMIDI)

The ACHP's website includes a wide range of information about Section 106 and federal agency preservation programs:  
[www.achp.gov](http://www.achp.gov)



individuals or groups interested in historic preservation, should be invited to consult, too. Federal agencies follow these four steps to carry out a review, which may conclude after any of the steps depending on the agency's findings:

- ▶ **INITIATE** Section 106 and determine if it applies to a given project;
- ▶ **IDENTIFY** any historic properties in the area where the project could have effects;
- ▶ **ASSESS** the effect of the project on identified historic properties; and
- ▶ **RESOLVE** adverse effects by exploring alternatives to avoid, minimize, or mitigate the effects.

When the project may have substantial effects, if important policy or procedural questions are raised, or if there are issues of concern to Indian Tribes or NHOs, the ACHP may elect to participate in consultation.

When historic properties will be adversely affected by a federal undertaking, the review usually concludes with the execution of a legally binding agreement that outlines how the federal agency will resolve those effects. In rare circumstances where agreement cannot be reached, the ACHP issues advisory comments to the head of the federal agency who must then consider them in making a final decision about whether the project will proceed.

The Section 106 process is highly effective in informing project planning and protecting historic properties. About 120,000 projects nationwide are subject to review each year; and of these, only about 2,000 reviews result in a finding that "adverse effects," or potential harm to a historic property, might result. That means roughly 98 percent of projects are designed in ways that avoid adverse effects to historic properties.

## ADAPTING SECTION 106 TO SPECIFIC PROGRAMS AND NEEDS

Federal agencies sometimes need a more flexible approach to ensure the requirements of Section 106 review are achieved and historic preservation concerns are balanced with other federal mission requirements and needs. The Section 106 regulations offer program alternatives through which agencies can tailor the Section 106 review process for a group of undertakings or an entire program that may affect historic properties.

Through direct and active involvement in negotiations and interagency groups like the Permitting Council, the ACHP urges stakeholders to use those flexibilities while being faithful to the NHPA and the agency's mission to promote the preservation, enhancement, and sustainable use of the nation's diverse historic resources.

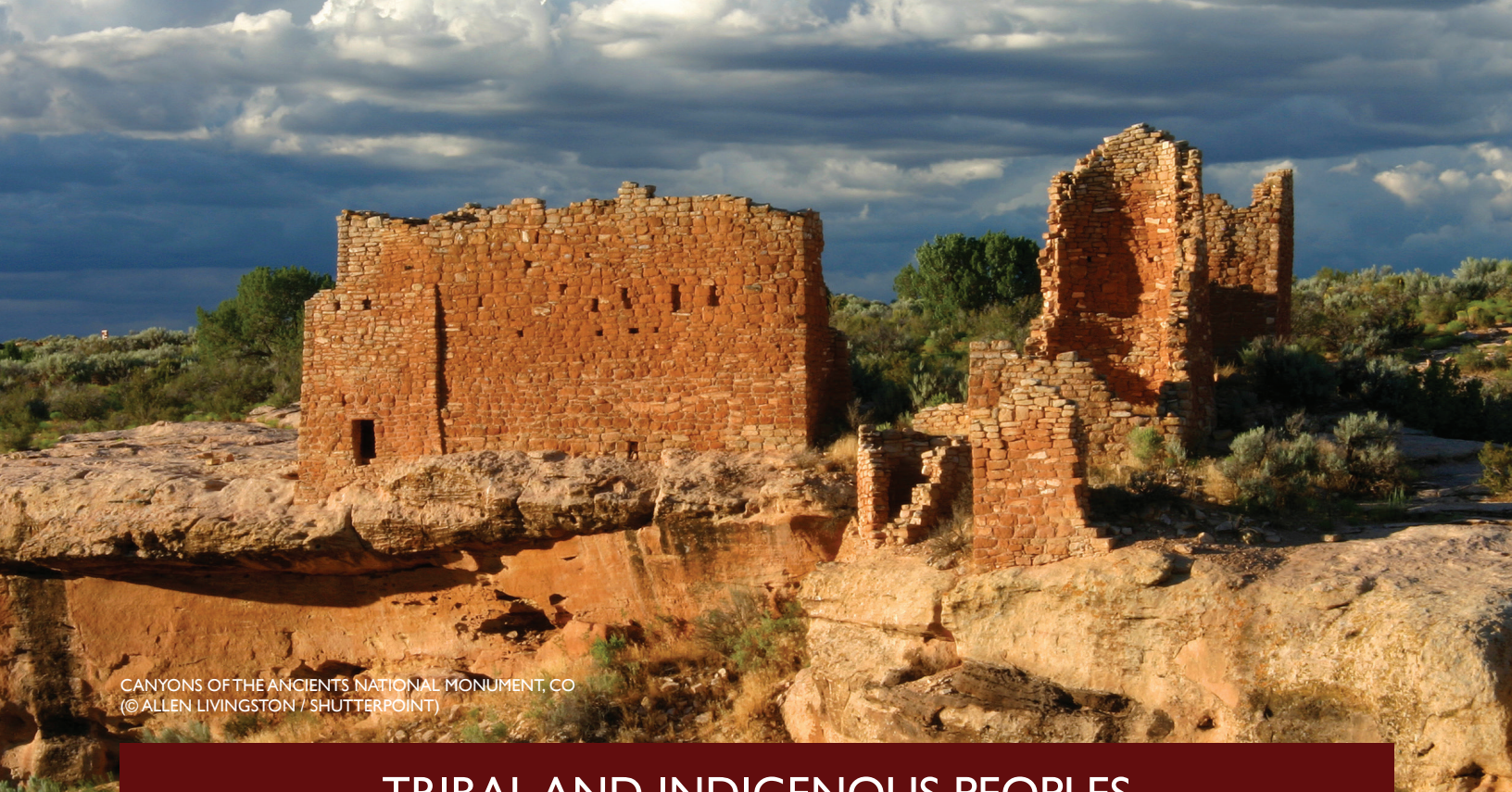
## SECTION 106 TRAINING

The ACHP provides training to federal, state, and local agencies; Indian Tribes and NHOs; and the public on the requirements of Section 106. Courses are offered for practitioners with different levels of knowledge and experience about Section 106 and take place at locations around the country each year and online.

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CANYONS OF THE ANCIENTS NATIONAL MONUMENT, CO  
(© ALLEN LIVINGSTON / SHUTTERPOINT)

# TRIBAL AND INDIGENOUS PEOPLES

The Advisory Council on Historic Preservation (ACHP) recognizes that Indian Tribes, Native Hawaiian Organizations (NHOs), and Indigenous Peoples play a vital role in the protection of historic properties across the nation and works to ensure their full and effective engagement in the historic preservation program. The ACHP pursues this goal through developing program improvements and ACHP-driven policy, technical support for Section 106 of the National Historic Preservation Act reviews, and training and guidance for all practitioners regarding the participation of these key partners in federal decision making about historic properties. The ACHP's Office of External Engagement oversees these activities.

## MAJOR INITIATIVES

### Policy Adoption

The agency achieves many of its objectives through the development and issuance of policy statements that establish ACHP policy on issues pertaining to Section 106, federal historic preservation programs, and the role of Indian Tribes, NHOs,

and others with Section 106 review and historic preservation programs. The ACHP also advises federal agencies and other stakeholders on steps they can take to support and implement these policies. Major policy statements include the Policy Statement Regarding the ACHP's Relationships with Indian Tribes; Policy Statement Regarding the ACHP's Interaction with Native Hawaiian Organizations; Policy Statement on Indigenous Knowledge and Historic Preservation; and Policy Statement on Burial Sites, Human Remains, and Funerary Objects. This last policy statement establishes a set of standards and guidelines that federal and state agencies, contractors, and other relevant entities should seek to implement in order to provide burial sites, human remains, and funerary objects the consideration and protection they deserve. More information is available here: <https://www.achp.gov/treatment-burial-sites>.

### Indigenous Knowledge

The ACHP provides government-wide leadership on recognizing the importance of Indigenous Knowledge (IK) in the Section 106 review process and the long-term protection of historic properties of religious and cultural significance

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BIGHORN MEDICINE WHEEL, WY



CAVE ROCK, NV



ACHP STAFF MEMBERS TEACH A SECTION 106 COURSE TO TRIBAL REPRESENTATIVES.

to those who hold such knowledge. The ACHP is also committed to working with Indian Tribes, *kanaka maoli* (Indigenous people of the Hawaiian Islands), and NHOs to develop appropriate means to explain the importance and role of IK in all four steps of the Section 106 process. More information is available here: <https://www.achp.gov/indian-tribes-and-native-hawaiians/traditional-knowledge>.

### Protection of Indian Sacred Sites

In December 2021, the Departments of the Interior, Agriculture, and Energy and the ACHP (signatories), among others, entered into a Memorandum of Understanding regarding interagency coordination and collaboration for the protection of Indian sacred sites. The signatories adopted a policy on the confidentiality of sensitive information, published a general information paper on Indian sacred sites, and conducted an extensive study on the federal legal protections for Indian sacred sites.

### Training and Guidance

The ACHP develops and delivers training on Section 106 for Indian Tribes, NHOs, federal agencies, and other stakeholders. The ACHP also offers online/on-demand training including courses on Early Coordination with Indian Tribes for Infrastructure Projects, Native Hawaiian Organizations in the Section 106 Process, and Section 106 Training for Indian Tribes.

The ACHP developed an extensive body of guidance on a wide range of topics including handbooks on both Tribal and NHO consultation, addressing traditional cultural landscapes in the Section 106 process, recommendations for improving Tribal-federal consultations, and the role of Tribal Historic Preservation Officers in the Section 106 process.

There are also several information papers that introduce Section 106 participants to topics such as the challenges facing Indian Tribes that were removed from their ancestral homelands, identifying and considering the role of Indigenous places and landscapes, and Tribal treaty rights in the Section 106 process.

For more information on training, please see <https://www.achp.gov/indian-tribes-and-native-hawaiians/training-guidance>.

For more information and additional guidance, please visit: [www.achp.gov/indian-tribes-and-native-hawaiians](https://www.achp.gov/indian-tribes-and-native-hawaiians)



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HISTORIC ANNAPOLIS, MD,  
AFTER EXTREME RAIN EVENT  
(CHESAPEAKE BAY PROGRAM)

# LEGISLATIVE AFFAIRS

An important part of the Advisory Council on Historic Preservation’s (ACHP) mission is to advise the President and Congress on historic preservation matters, which is a core focus area of the ACHP’s Office of External Engagement.

## ADVISING CONGRESS

In keeping with its responsibility under the National Historic Preservation Act to advise Congress, the ACHP comments on legislation with the potential to impact the preservation and productive use of historic properties. Frequently addressed issues include the following:

- Funding and reauthorization of the Historic Preservation Fund, which provides funding for State and Tribal Historic Preservation Offices and preservation grant programs;
- Enhancements for the federal Historic Tax Credit for rehabilitation of historic properties and supporting other tax incentives for reusing existing buildings;
- Balancing regulatory/permitting reform and streamlining with protection of historic properties; and
- Designation or protection of historic properties that reflect the full American story.

For more information, visit [www.achp.gov/preservation-legislation](http://www.achp.gov/preservation-legislation).

## MANAGING HISTORIC PROPERTIES

Executive Order 13287 requires the ACHP to deliver a report to the President every three years on federal historic property management. The ACHP’s 2018 report, *In a Spirit of Stewardship*, describes federal agency progress in identifying,

using, and protecting historic properties, and offers findings and recommendations for further enhancing preservation of historic properties owned or managed by the federal government. The next report will be developed in FY 2026 for submittal to the President in February 2027.

In 2021, the ACHP published the report *Leveraging Federal Historic Buildings*. Focusing on the leasing of under-utilized and unused historic federal buildings, the report makes recommendations for administrative and policy improvements to facilitate the leasing of such properties for nonfederal use. Under-utilization of federal buildings remains a challenge.

## POLICY STATEMENT ON HOUSING AND HISTORIC PRESERVATION

To help address the nation’s housing shortage, the ACHP adopted this policy statement to encourage rehabilitation of historic buildings for housing. The policy addresses incentivizing and removing barriers to reusing historic buildings for housing, including conversion of historic nonresidential buildings, and accelerating project permitting and environmental review.

## STATE AND LOCAL LEGISLATION

The ACHP can also advise on state and local legislation affecting historic properties. Such advice is offered only upon request and in situations where there would be substantial or precedent-setting impacts to historic properties or issues of concern related to federal preservation law and policy.

**For more information and additional guidance, please visit:**  
[www.achp.gov](http://www.achp.gov)

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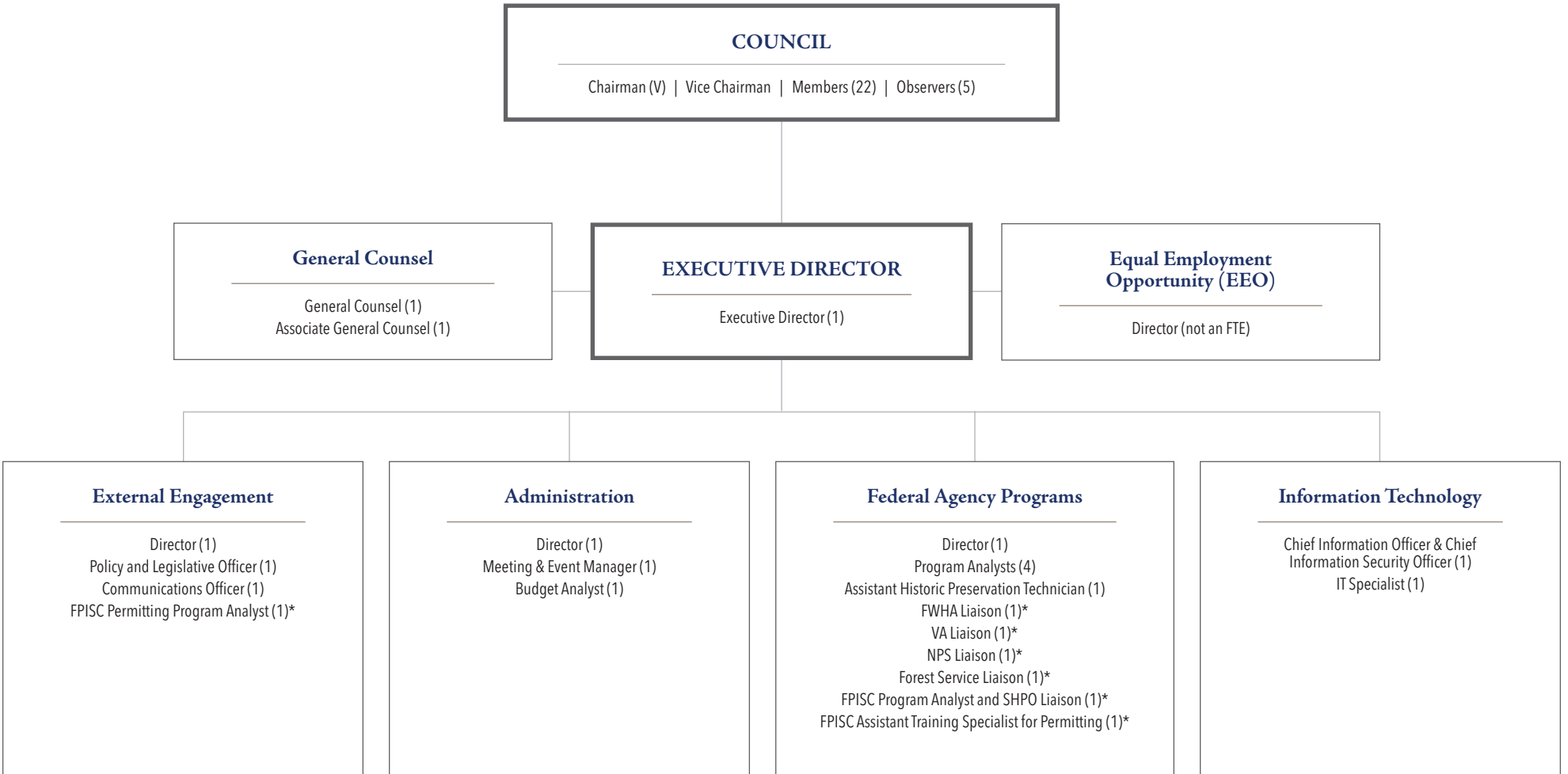
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# ACHP Organizational Structure | April 2026



## Key

- FHWA=Federal Highway Administration
- FPISC=Federal Permitting Improvement Steering Council
- NPS=National Park Service
- SHPO=State Historic Preservation Office
- V=Vacant
- VA=Department of Veterans Affairs

\*Term positions funded by other federal agencies.

# **BUDGET JUSTIFICATION**



# **ADVISORY COUNCIL ON HISTORIC PRESERVATION BUDGET JUSTIFICATION FY 2027**

March 2026

The Advisory Council on Historic Preservation promotes the preservation of America's historic places and advises the President and Congress on national historic preservation policy.

The 24-member council is served by a professional staff with offices in Washington, D.C. For more information about the ACHP, contact:

Advisory Council on Historic Preservation 401  
F Street NW, Suite 308  
Washington, D.C. 20001-2637  
Phone: 202-517-0200  
Website: [www.achp.gov](http://www.achp.gov)

On X (Twitter) and Instagram: [@usachp](https://twitter.com/usachp)  
Facebook: ACHP-Advisory Council on Historic Preservation; Preservation-The Next Generation; and  
Preservation Indigenous-Native Youth  
YouTube: [www.youtube.com/@usachp](https://www.youtube.com/@usachp)  
LinkedIn: [www.linkedin.com/company/advisory-council-on-historic-preservation](https://www.linkedin.com/company/advisory-council-on-historic-preservation)

# ADVISORY COUNCIL ON HISTORIC PRESERVATION BUDGET JUSTIFICATION, FY 2027

## FY 2027 Request

The Advisory Council on Historic Preservation requests \$5,151,000.

## SUMMARY

### FY 2027 Summary

The work of the Advisory Council on Historic Preservation (ACHP) in supporting timely and efficient environmental review of federal projects remains critically important, especially in regard to energy and infrastructure development. The ACHP plays a crucial role in that effort through its statutorily mandated oversight of the Section 106 review process. Section 106 of the National Historic Preservation Act (NHPA) (54 U.S.C. § 306108) tasks the ACHP with helping federal agencies take historic resources into account before proceeding with projects they carry out, approve, or fund.

In addition to its role in the Section 106 process, the ACHP also advises on and advances public policies and programs that support and encourage historic preservation activities carried out by the federal government, states, local governments, Indian Tribes, Native Hawaiian Organizations (NHOs), and private organizations and individuals (54 U.S.C. § 304102[a][1], [3], [4], and [6]). This responsibility includes advising the President and Congress on matters relating to historic preservation. In addition, the ACHP is tasked with fostering broader appreciation for and knowledge of historic preservation and the work of the ACHP and communicating the value and benefits of preserving historic properties (54 U.S.C. § 304102[a][1], [2], [5] and [7]).

For FY 2027, the ACHP requests \$5,151,000. Activities and achievements at the requested level of funding will include the following:

- Manage the federal historic preservation review and consultation process under Section 106 of the NHPA in a timely, effective, and efficient manner that fully engages stakeholders and the public to find solutions that accommodate both federal project needs and stewardship of the nation's historic properties, notably regarding infrastructure permitting and energy development;
- Develop Section 106 tools that enable federal agencies to meet Administration priorities and effectively advance historic preservation goals; respond to the growing demand from federal agencies to tailor the Section 106 process to specific agency programs; and implement best practices as identified by the Permitting Council;
- Expedite and improve planning for federal projects by promoting development of digital tools and facilitating electronic Section 106 processing and recordkeeping;
- Provide training to federal agencies and stakeholders on Section 106;
- Promote the effective involvement of and meaningful consideration of input from Indian Tribes and NHOs in Section 106 reviews, including incorporation of Indigenous Knowledge in project planning in accordance with the ACHP's Policy Statement on Indigenous Knowledge and Historic

Preservation, and consideration of the principles of the ACHP's Policy Statement on Burial Sites, Human Remains, and Funerary Objects;

- Raise awareness about the value and relevance of history and the benefits of historic preservation in contemporary society and educate and engage the public, including the next generation of preservationists;
- Provide timely expert advice to the President, the Congress, and the executive branch on historic preservation in relation to national economic, energy, community development, and resource management policies;
- Participate in federal initiatives that build awareness of the national historic preservation program and promote opportunities for student careers in historic preservation;
- Finalize the ACHP's FY 2027 triennial report to the President on federal stewardship of historic properties, as required by Executive Order (EO) 13287, "Preserve America;"
- Advise the Congress on proposed legislation relating to historic properties;
- Participate in interagency working groups to effectuate consideration for and protection of Tribal historic properties and sacred sites in federal decision making; and
- Maintain essential cybersecurity initiatives.

## **FY 2027 Direction and Request**

### **Efficient Section 106 Review**

#### ***Strengthening and accelerating environmental reviews of infrastructure and energy projects***

The ACHP is uniquely positioned to advance the Administration's energy and infrastructure initiatives. The agency can provide expert technical assistance to federal agencies in completing the Section 106 review process, build additional efficiencies in the [Section 106 review of federal and federally assisted infrastructure projects](#), and work to improve environmental reviews for infrastructure projects through better coordination between the Section 106 process and other environmental reviews.

Since 2012, the ACHP has played an important role in federal efforts to improve the delivery of infrastructure projects, providing policy recommendations and guidance as a member of the steering committee implementing the requirements of EO 13604, "Improving Performance of Federal Permitting and Review of Infrastructure Projects," and as a member of the Permitting Council that was established in 2015.

The ACHP will continue to advance Permitting Council goals by continuing to work with federal agencies and stakeholders to efficiently and effectively complete Section 106 reviews; promoting the early and meaningful engagement of key stakeholders, including Indian Tribes; and advancing the use of digital tools and data to better inform Section 106 reviews and project planning. The ACHP also will assist federal agencies in effectively coordinating Section 106 reviews for infrastructure and energy projects prioritized by the Permitting Council and promote Section 106 strategies to help agencies meet permitting timetables.

To further enhance efficiencies in Section 106 review, in FY 2027 the ACHP will explore measures to reduce the number of days to finalize Section 106 reviews in which the ACHP is participating and provide and continuously update a central repository of best practices that encourage the successful and timely conclusion of Section 106 reviews.

#### ***Tailoring the Section 106 process to agency needs***

Federal agencies sometimes need a more tailored approach to meeting the requirements of the Section 106 review process as they work to balance historic preservation goals with advancing mission requirements. The

Section 106 regulations “Protection of Historic Properties” (36 CFR Part 800), are flexible and offer options—known as “program alternatives”—through which agencies can tailor the Section 106 review process for a group of undertakings or an entire program that may affect historic properties. These alternatives are developed in collaboration with federal agencies and include the engagement of key stakeholders and the public. Over the years, these tools have provided specific approaches that either eliminate or expedite Section 106 review of routine projects while enhancing focus on more impactful projects.

In October 2024, the ACHP adopted an [Exemption for Indigenous Knowledge-Informed Activities by Native Hawaiian Organizations](#). It exempts from Section 106 review certain federal restoration, rehabilitation, preservation, and reconstruction activities proposed, directed, authorized, or supported by NHOs. While helping to expedite Section 106 reviews, the exemption is also in keeping with the ACHP [Policy Statement on Indigenous Knowledge and Historic Preservation](#). Indigenous Knowledge is a body of observations, oral and written knowledge, innovations, practices, and beliefs developed by Indian Tribes and Indigenous Peoples through interaction and experience with the environment. Implementation of the exemption and promotion of the policy statement will continue in FY 2027.

Additionally, in December 2024, ACHP members approved a [Program Comment on Certain Housing, Building, and Transportation Undertakings](#), which provides federal agencies with an alternate way to comply with Section 106 for certain housing, building rehabilitation, and transportation activities. It enables most interior renovations to proceed without further review, and it allows for federal agencies to engage in a broad range of maintenance and repair activities with a streamlined review process.

Requests for program alternatives from federal agencies have increased dramatically since FY 2022 and are expected to continue at this increased pace in the coming years. In supporting the Permitting Council’s best practices, the ACHP is actively advancing use of program alternatives to increase the efficiency and effectiveness of historic preservation reviews for a wide range of federal programs. They are particularly important tools for ensuring the review of energy and infrastructure projects can proceed expeditiously while still addressing stakeholder concerns about impacts to historic properties. Examples of recent program alternatives address [management of pre-1919 Department of the Army historic housing](#); [federal communications projects](#); and [management of Department of Homeland Security facilities](#).

The ACHP is working with several federal agencies toward finalizing new program alternatives. Project types to be addressed include operations and maintenance activities associated with transmission lines; leasing of federal facilities; management of highly technical and scientific facilities; and funding for the Department of Veterans Affairs’ State Veterans Homes.

### ***Indian Tribe and Native Hawaiian Organization engagement***

The ACHP has the important statutory responsibility to ensure Indian Tribes and NHOs are afforded the opportunity to be meaningfully consulted and actively involved throughout the Section 106 process, as federal or federally funded or permitted projects have the potential to affect historic properties of religious and cultural significance to them (54 U.S.C. § 302706[b]). As a federal agency, the ACHP has a trust responsibility to Indian Tribes and must consult with them on a government-to-government basis on matters that have implications for Tribes, which is addressed in the ACHP’s Policy Statement Regarding the Council’s Relationships with Indian Tribes. In FY 2027, the ACHP will continue to meet these legal responsibilities through training, technical assistance, and outreach regarding the rights and roles that Tribes and NHOs are afforded by the NHPA and the Section 106 review process, as well as other related historic preservation initiatives and programs. These efforts will seek to ensure consultation on projects and programs leads to better preservation outcomes while ensuring expeditious and predictable Section 106 reviews.

Indian Tribes and NHOs have long identified the need to integrate and fully consider Indigenous Knowledge in consultation during the Section 106 process, and the need to appropriately treat human remains, burial sites,

and funerary objects affected by federal projects. As previously noted, the ACHP has adopted a policy statement on effectively incorporating Indigenous Knowledge into Section 106 consultations. The ACHP's [Policy Statement on Burial Sites, Human Remains, and Funerary Objects](#) addresses how these should receive appropriate consideration in federal decision making. The ACHP will continue to implement both policies in FY 2027.

### ***Electronic Section 106 processing and other digital tools***

More uniformly available digital tools, including GIS, that address the location of historic properties would contribute significantly to current government-wide efforts to improve the efficiency of environmental reviews, including Section 106 reviews, for infrastructure and energy projects. Such information plays a vital role in assisting with the development of project plans that avoid adverse effects to known historic properties at the design stage.

In FY 2024, the ACHP received funding from the Environmental Review Improvement Fund overseen by the Permitting Council to develop a nationwide map of identified, nonsensitive historic properties compiled from data contributed by federal agencies. The project was designed to aid federal agencies in collecting information needed to support their Section 106 review decisions to accelerate and improve the consideration of historic properties in project planning for infrastructure projects and, in doing so, reduce or avoid impacts to such properties. The ACHP has since updated its original proposal to now use technology that will make historic property data more accessible to the Section 106 process without the ACHP assembling or holding datasets itself. The revised approach leverages the latest advancements in AI to create a system linked initially to available GIS cultural resources databases at the state and federal level, and eventually to other sources beyond that.

In FY 2027, the ACHP will continue to work with federal, state, Tribal, and local governments, and private sector stakeholders to identify other effective strategies for making historic property geospatial information appropriately available to the planning process and for the utilization of electronic Section 106 systems to facilitate workflows and information exchange. The ACHP also will continue its work as a member of the Permitting Council to explore the potential for providing additional support and resources to State Historic Preservation Officers (SHPOs) and Tribal Historic Preservation Officers (THPOs) to improve the availability of and access to geospatial information necessary to inform Section 106 reviews for infrastructure projects, consistent with appropriate confidentiality standards.

The ACHP also has worked aggressively to digitize the Section 106 review process and establish tools and procedures for federal agencies to use in interacting with the ACHP on Section 106 reviews. Virtually all submissions to the ACHP are now received electronically through the agency's Electronic Section 106 Documentation Submittal System (e106). In FY 2025, the ACHP is updating its e106 and case management systems to create a more seamless transfer of information from a web-based form to the ACHP's internal database, streamlining the intake of required Section 106 submissions and saving staff processing time. To improve internal agency business processes in line with Administration priorities, in FY 2027 the ACHP will work with OMB, OPM, and DOI-BSEE to transition HR functions to the new OPM Core HCM system.

### ***Training***

Training for federal agency staff, SHPO and THPO staff, contractors, and consulting parties is a critical component of improving the effectiveness and timeliness of the Section 106 process. The ACHP currently offers [training in the Section 106 process](#) through on-site classroom and digital classroom courses, live instructor-led webinars, and on-demand e-Learning courses. The ACHP's training program reached 2,289 students in classroom and webinar settings in 32 training events in FY 2025. Approximately 1,090 learners accessed the ACHP's e-Learning offerings in FY 2025. While the agency expects the number of training offerings to decrease in FY 2026 due to a decrease in agency staffing, the training program is still an integral part of the ACHP's mission. Digital classroom courses demonstrate the ACHP's commitment

to distance learning, recognizing that budget and travel restrictions in other agencies limit participation in on-site training opportunities. Distance learning is lower in overall cost to both the ACHP and participants, although it does require up-front development costs.

### **Citizen Engagement and Fostering Appreciation of Historic Preservation**

The NHPA tasks the ACHP with fostering broader appreciation for and knowledge of historic preservation and communicating the value and benefits of preserving historic properties (54 U.S.C. §304102[a][1], [2], [5] and [7]). In FY 2027, the ACHP will raise awareness about the value, relevance, and benefits of historic preservation in contemporary society and educate and engage the public, including the next generation of preservationists. The primary tools to accomplish these goals are the ACHP website, which connects the public with the ACHP's news and resources, and the ACHP's social media channels—LinkedIn, with 14,000 followers, Facebook, Instagram, and YouTube. Another key program that fulfills the ACHP's statutory mandate is the *Preserve the Past, Build for the Future* webinar series, geared toward college students and early career professionals. In addition, the ACHP internship program gives students hands-on experience to prepare them for careers in historic preservation.

### **Policy and Legislative Advice**

#### ***Advising on legislation and programs***

Consistent with its statutory responsibility under the NHPA, the ACHP advises the President and the Congress on legislative, regulatory, and administrative policies that affect or enhance historic preservation interests (54 U.S.C. § 304102[a][1]). Likewise, the agency provides evaluations and recommendations on how federal programs can make better use of historic preservation tools and techniques as federal agencies carry out their missions (54 U.S.C. § 304102[a][6]). These efforts focus on strategies to effectively combine the stewardship of the nation's heritage with other national goals and cooperation in the joint development and implementation of such initiatives.

In accordance with a mandate in the NHPA, the ACHP also advises on state and local legislation affecting historic properties (54 U.S.C. § 304102[a][4]). In FY 2023, the ACHP adopted internal procedures to ensure such advice is offered only upon request and in situations where there would be substantial or precedent-setting impacts to historic properties or issues of concern related to federal preservation law and policy, including where proposed actions at the state level may conflict with federal goals or requirements. In FY 2027, the ACHP will respond to such requests as resources permit.

#### ***Advising on management of historic federal properties***

EO 13287, "Preserve America," encourages federal agencies to manage federally owned historic properties as valuable assets that can support agency missions and also stimulate local economic development. Agencies have approached their oversight and management of historic properties differently based upon budgetary, program, and management considerations. Many agencies have made the preservation and protection of historic properties a priority.

Section 3 of EO 13287 encourages agencies to be proud and effective stewards of the historic properties under their ownership or control. Every three years, agencies report to the ACHP and the Department of the Interior on their progress in identifying, protecting, and using historic properties in their ownership. The ACHP incorporates this data into a report on the state of the federal government's historic properties and their contribution to local economic development that is submitted to the President. The next report will be submitted to the President in February 2027.

### ***White House and interagency initiatives***

The ACHP has served as a member of various White House and interagency working groups that support historic preservation programs and initiatives, including the White House Council on Native American Affairs and the White House Initiative on Historically Black Colleges and Universities. The ACHP will continue to actively participate in and carry out necessary actions to support these initiatives and will remain available to advise on other preservation programs that the Administration may develop, including celebrations for America’s semiquincentennial and the proposed Garden of Heroes. The ACHP will also seek new opportunities with federal agency partners to promote the agency’s work to advance the national historic preservation program.

### **FY 2027 Budget Request**

For FY 2027, the ACHP requests \$5,151,000. The requested level of funding will permit the agency to cover operational costs and meet projected demands from federal agencies for Section 106 reviews, technical assistance, and development of program alternatives.

**Figure 1. Budgetary History, FY 2023-2026  
(in thousands of dollars)**

	FY 2023	FY 2024	FY 2025 CR	FY 2026	FY 2027
President’s Budget	8,585	9,494	9,544	5,151	5,151

**Figure 2. Appropriation and Authorization Language**

**Appropriation Language**  
ADVISORY COUNCIL ON HISTORIC PRESERVATION  
SALARIES AND EXPENSES  
  
For necessary expenses of the Advisory Council on Historic Preservation (Public Law 89-665),  
[\$8,585,000\*] \$5,151,000  
  
*\* Full-Year Continuing Appropriations and Extensions Act, 2025 [Public Law 119-4]*

**Authorization Language**  
  
There are authorized to be such amounts as may be necessary to carry out this title.  
  
*National Historic Preservation Act Amendments Act of 2006 [Public  
Law 109-453]*

## Mission and Authorities

The ACHP was established by Title II of the NHPA (54 U.S.C. § 300101 et seq.). The NHPA charges the ACHP with advising the President and the Congress on historic preservation matters and entrusts the ACHP with the unique mission of advancing historic preservation within the federal government and being a leader in the national historic preservation program. The ACHP is guided by the following mission statement:

*The Advisory Council on Historic Preservation promotes the preservation of America's historic places and advises the President and Congress on national historic preservation policy.*

The ACHP's authority and responsibilities are principally derived from the NHPA. Under Section 106 of the NHPA, the ACHP oversees the federal review process for actions affecting historic properties to ensure historic preservation needs are balanced with federal project requirements. The ACHP achieves this balance through the Section 106 review process, which applies whenever an action to be carried out, licensed, approved, or funded by a federal agency has the potential to impact historic properties. Section 213 of the NHPA (54 U.S.C. § 304110) authorizes the ACHP to issue government-wide regulations to implement Section 106 in its entirety. The regulations are found at 36 C.F.R. Part 800.

Other duties of the ACHP are detailed in Section 202 (54 U.S.C. § 304102) and include the following:

- Advising the President and the Congress on matters relating to historic preservation;
- Encouraging public interest and participation in historic preservation;
- Recommending policy and tax studies as they affect historic preservation;
- Advising state and local governments on historic preservation legislation;
- Encouraging training and education in historic preservation;
- Reviewing federal policies and programs and recommending improvements; and
- Informing and educating others about the ACHP's activities.

The ACHP also derives authorities from other statutes and EOs. For example, Title 41 of the FAST Act named the ACHP a statutory member of the Permitting Council charged with improving the federal permitting process for infrastructure projects. Section 7302 of the Omnibus Public Land Management Act of 2009 charged the ACHP with carrying out the Preserve America program. EO 13287 directs the ACHP to assess the state of federal stewardship of historic properties and report to the President on a triennial basis. EO 13934 named the ACHP as a member of the Interagency Task Force for Building and Rebuilding Monuments to American Heroes.

## ACHP Membership

The ACHP has 24 statutorily designated members, including the chairman who is a full-time Presidential appointee confirmed by the Senate. The ACHP also currently includes five observer organizations/agencies that the chairman has designated to participate in the work of the ACHP. (See Figure 3)

Under the chairman's leadership and with the executive director and staff's support, the ACHP members address policy issues, direct program initiatives, and make recommendations regarding historic preservation to the President, Congress, and heads of other federal agencies. Members pursue ACHP activities both collectively and individually, and member task forces and work groups can be formed to pursue specific issues.

**Figure 3. Members, Advisory Council on Historic Preservation (March 2026)**

**Chairman**  
[vacant]

**Vice Chairman**  
Travis Voyles (Virginia)

**Expert Members**  
Margaret Everson (Maryland)

Rick Gonzalez (Florida)

Kyle Scherer (Maryland)

**General Public Members**  
Michael Boos (Virginia)

Jaime Gardner (Colorado)

Marik A. String (District of  
Columbia)

**Indian Tribe/Native Hawaiian Organization  
Member**

John Tahsuda III [Kiowa Indian Tribe of  
Oklahoma] (Maryland)

**Governor Member**  
Hon. Jeff Landry (Governor of Louisiana)

**Mayor Member**  
Hon. Robert Simison (Mayor of Meridian, Idaho)

**Architect of the Capitol**  
Hon. Thomas E. Austin, PE, PMP

**Secretary of Agriculture**  
Hon. Brooke Rollins

**Chair, Council on Environmental Quality**  
Hon. Katherine Scarlett

**Acting Administrator, General Services  
Administration**  
Hon. Stephen Ehikian

**Secretary of Homeland Security**  
Hon. Markwayne Mullin

**Secretary of Housing and Urban Development**  
Hon. Eric Scott Turner

**Secretary of the Interior**  
Hon. Doug Burgum

**Secretary of Transportation**  
Hon. Sean Duffy

**Secretary of Veterans Affairs**  
Hon. Doug Collins

**Secretary of War**  
Hon. Pete Hegseth

**Chair, National Trust for Historic Preservation**  
Phoebe Tudor (Texas)

**President, National Conference of State  
Historic Preservation Officers**  
Anne B. Raines (Maryland)

**Chair, National Association of Tribal Historic  
Preservation Officers**  
Lakota Hobia (Gun Lake Tribe [Match-E-Be-  
Nash-She-Wish Band of Pottawatomi  
Indians])(Michigan)

**Observers:**

**Chair, National Alliance of Preservation  
Commissions**  
Abigail Christman (Colorado)

**Preserve America Youth Summit Director**  
Ann Alexander Walker (Colorado)

**Chairman, ACHP Foundation**  
John M. Fowler (District of Columbia)

**Executive Director, Permitting Council**  
Emily Domenech (District of Columbia)

**President, RePurpose Capital**  
Patrice Frey (Washington)



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# **MEMBERSHIP**

**MEMBERS**  
**Advisory Council on Historic Preservation**  
**(April 2026)**

*(more information about the members can be found at <https://www.achp.gov/about/council-members>)*

**Chairman**  
[vacant]

**Vice Chairman**  
Travis A. Voyles (Virginia)

**Expert Members**  
Ricardo Gonzalez, Jr. (Florida)  
Margaret Everson (Maryland)  
Kyle Scherer (Maryland)

**General Public Members**  
Michael Boos (Virginia)  
Jaime Gardner (Colorado)  
Marik String (District of Columbia)

**Indian Tribe/Native Hawaiian  
Organization Member**  
John Tahsuda III (Maryland)

**Governor**  
Governor Jeffrey Landry (Louisiana)

**Mayor**  
Mayor Robert Simison (Idaho)

**Architect of the Capitol**  
Thomas E. Austin

**Secretary of Agriculture**  
Hon. Brooke Rollins

**Secretary of War**  
Hon. Pete Hegseth

**Secretary of Homeland Security**  
Hon. Markwayne Mullin

**Secretary of Housing and Urban  
Development**  
Hon. Eric Scott Turner

**Secretary of the Interior**  
Hon. Doug Burgum

**Secretary of Transportation**  
Hon. Sean Duffy

**Secretary of Veterans Affairs**  
Hon. Doug Collins

**Chair, Council on Environmental Quality**  
Hon. Katherine Scarlett

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Stephen Ehikian, (Acting)

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**President, National Conference of  
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Anne B. Raines (Maryland)

**Board Chair, National Association of  
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**Observers:**

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# **ACHP POLICY STATEMENTS**



## ACHP POLICY STATEMENTS

According to the ACHP's operating procedures, "*policy and positions on legislative proposals shall be established by action of the Membership.*" From time to time the ACHP prepares and issues policy statements based on identified needs to help guide its own work, the actions of federal agencies, and others in meeting historic preservation requirements and the policy and program goals laid out in the National Historic Preservation Act and related authorities. Such policy statements are usually developed through a task force or other working group of ACHP members, in cooperation with the ACHP staff. They are often informed by specific historic preservation cases, as well as site visits and other information gathering. Other federal and non-federal partners will be invited to consult with the members and staff, and such policy statements are usually published in the *Federal Register* or otherwise made available for public review and comment before being finalized. Policy statements are available at: <https://www.achp.gov/preservation-policy>.