



ADVISORY COUNCIL ON HISTORIC PRESERVATION ANNUAL PERFORMANCE PLAN FY 2027

As required by the National Historic Preservation Act (NHPA) (54 U.S.C. §300101 et seq.), the Advisory Council on Historic Preservation (ACHP) promotes preservation, enhancement, and contemporary use of America’s historic properties, and advises the President and Congress on national historic preservation policy. The ACHP is also tasked with oversight of the historic preservation review process, under Section 106 of the NHPA (54 U.S.C. § 306108), which requires federal agencies to take into account the impact of undertakings¹ on historic properties and to provide the ACHP an opportunity to comment before proceeding.

The following plan summarizes the strategies the ACHP will pursue to achieve its strategic goals and assess progress both in fulfilling its statutorily mandated mission and advancing Administration priorities.

Mission Statement

The Advisory Council on Historic Preservation (ACHP) promotes the preservation of America’s historic places and advises the President and Congress on national historic preservation policy.

Oversight of Federal Historic Preservation Reviews

The ACHP’s highest priority goal is ensuring historic preservation reviews carried out by federal agencies under Section 106 of the NHPA are timely, effective, efficient, and fully engage all stakeholders with a demonstrated interest in the undertaking’s effects to historic properties, leading to solutions accommodating both project needs and preservation of historic properties. This is particularly important to help facilitate the development of energy and infrastructure projects. To achieve this goal, the ACHP will:

- Review the Section 106 implementing regulations for possible revisions to encourage consistent and efficient review processes.
- Work with federal agencies in developing program alternatives² that tailor the Section 106 process to meet specific agency needs and support project delivery within reasonable timelines and budgetary constraints.
- Assist federal agencies in consultation to resolve potential adverse effects to historic properties resulting from complex and Administration priority infrastructure undertakings.
- Provide best practices to help federal agencies reach successful and timely conclusions to Section 106 review. Seek to improve coordination of the Section 106 process with other federal

¹ Undertakings subject to Section 106 review include projects, activities, and programs carried out by federal agencies, as well as those that are licensed, funded, or permitted by federal agencies.

² The Section 106 regulations (36 CFR Part 800) offer options—known as “program alternatives”—through which agencies can tailor the default Section 106 review process for a group of undertakings or an entire program that may affect historic properties.

environmental reviews as a member of the Permitting Council and in collaboration with the Council on Environmental Quality.

- Explore development of a system to collect, evaluate, and publish data from federal agencies and their applicants on the costs of Section 106 reviews.
- Expand the use of digital tools to expedite Section 106 reviews.
- Promote the effective and timely involvement of Indian Tribes and Native Hawaiian organizations during project planning and review and address requirements for government-to-government consultation with Indian Tribes.
- Provide timely technical assistance and training on the Section 106 review process for federal agencies and non-federal stakeholders.³

Progress will be measured by quantifiable data where appropriate (such as the rate of timely responses to agency adverse effect notifications; timely responses to agency requests for program alternatives; individuals trained; technical assistance provided; and reduction in the time to completion for Section 106 reviews in which the ACHP joins consultation) and by assessing qualitative achievements (such as progress in consultations on project reviews and program alternatives and the development of best practices).

Citizen Outreach to Foster Appreciation of Historic Preservation

The NHPA tasks the ACHP with fostering broader appreciation for and knowledge of historic preservation and communicating the value to the public and benefits of preserving historic properties. To achieve this goal, the ACHP will:

- Develop citizen outreach initiatives that focus on the importance of historic properties in helping to celebrate and commemorate the nation's 250th birthday.
- Continue the agency's public outreach activities, principally through augmenting website and social media content.
- Cultivate the next generation of preservation leaders by providing learning experiences for students and emerging professionals through internships and similar opportunities.

Progress will be measured by quantifiable data where appropriate (such as numbers of visits and engagement with the website and social media) and by assessing qualitative progress (such as successful completion of semi-quincentennial activities and awards programs and the advancement of ACHP goals through the contributions of interns).

Policy and Legislative Advice

Consistent with its statutory mandate under the NHPA, the ACHP advises the President, the Congress, and federal agencies on legislative and administrative policies that affect or enhance historic preservation activities. These efforts focus on promoting strategies to effectively combine the stewardship of the nation's heritage with other national priorities. To achieve this goal, the ACHP will:

- Deliver a report to the President on the state of the federal government's historic properties and their contribution to local economic development, as required by Executive Order 13287.
- Provide timely advice to Congress on pending legislation with the potential to impact the preservation and productive use of America's historic properties.

³ Non-federal stakeholders include State Historic Preservation Officers (SHPOs); Indian Tribes and Native Hawaiian organizations; local governments; applicants for federal assistance, permits, licenses, or other approvals; and the public.

- Encourage federal policies that support the involvement of Indian Tribes and Native Hawaiian Organizations in the national historic preservation program in accordance with ACHP Member policy direction.
- Seek opportunities to support all participants, including SHPOs, in NHPA programs in their work with the national historic preservation program.

Progress will be measured by quantifiable data where appropriate (such as the number and promptness of Congressional interactions and the timely delivery of the report required by EO 13287) and by assessing qualitative progress (such as contributions to policy discussions and potential outcomes).

Management and Performance Enhancement

FY 2026 is the first full fiscal year in which the agency operates under reduced funding and staff following implementation of the Agency RIF and Reorganization Plan. The ACHP will manage this new level of resources to ensure its mission is accomplished and high standards of service and organizational excellence are maintained. To achieve this goal, the ACHP will:

- Use online communications platforms to promote information sharing among ACHP Members and staff.
- Streamline internal operational processes, such as procurement and travel, to increase efficiency of agency operations.
- Use latest technologies, including advancements in AI, to improve Section 106 review efficiency, service interactions with the ACHP, and the exchange of information with other federal agencies.
- Develop and execute a plan to migrate existing contracts and the procurement of future common goods and services for the ACHP to the General Services Administration.

Progress will be assessed through a review of the ACHP's success in meeting customer service standards and technical assistance goals, and an assessment of efficiencies in Section 106 response time saved using upgraded information technology.