



ACHP STRATEGIC PLAN AND OBJECTIVES
FY 2026-FY 2030
February 12, 2026

Mission Statement

The Advisory Council on Historic Preservation (ACHP) promotes the preservation of America's historic places and advises the President and Congress on national historic preservation policy.

Vision Statement

A nation in which all Americans can understand and experience their history, and public policy supports the preservation of America's historic places.

Strategic Goal 1

Ensure historic preservation reviews carried out by federal agencies under Section 106 of the National Historic Preservation Act (NHPA) are timely, effective, efficient, and fully engage all stakeholders with a demonstrated interest in the undertaking's effects to historic properties as well as engaging consulting parties in consultation to find solutions that balance the needs of federal projects and the national economy with the preservation of historic places, while upholding the ACHP's federal Tribal trust responsibility.[54 USC 306108; 54 USC 304108; 36 CFR Part 800]

Four-Year Strategic Objectives

- A. Enhance the awareness, knowledge, and capabilities of agencies, applicants, and participants in Section 106 reviews to better carry out their roles in the process, and to improve communication among these parties.
 1. *Develop Section 106 advice and guidance on priority topics and issue periodic Section 106 newsletters.*
 2. *Develop and deliver engaging online and in-person Section 106 training for federal agencies, states, Indian Tribes, Native Hawaiian Organizations (NHOs), and other users of the Section 106 regulations.*
 3. *Explore development of a system to collect, evaluate, and publish data from federal agencies and their applicants on the financial and administrative costs incurred in meeting Section 106 requirements, including but not limited to, payments made to contractors and consultants.*

4. *Focus ACHP involvement on individual Section 106 cases to serve the public interest, address Administration priorities, and advance preservation outcomes in accordance with Appendix A of 36 Part 800.*
 5. *Focus ACHP participation on individual cases related to projects and programs prioritized by the Administration or where the investment of ACHP resources can help ensure consideration of effects to historic properties in critical infrastructure development.*
 6. *Engage ACHP members in complex or controversial cases that raise policy-level issues warranting attention in order to successfully conclude Section 106 reviews.*
- B. Collaborate with federal agencies, project applicants, State and Tribal Historic Preservation Officers, Tribes and other stakeholders to tailor the Section 106 process to meet specific federal agency needs, with the goal of improving the efficiency and effectiveness of the Section 106 process in the context of agency missions, project schedules, and budgets.
1. *Encourage, educate, and assist federal agencies in developing flexible approaches to Section 106 review while encouraging preservation outcomes that support project delivery within reasonable timelines and budgetary constraints.*
 2. *Provide timely advice to those agencies that have requested program alternatives on the steps necessary to develop and issue alternatives within reasonable timeframes and with appropriate stakeholder input; inform and engage ACHP members in the development of those alternatives requiring their approval.*
 3. *Assist federal agencies in meeting their Section 106 consultation responsibilities with Indian Tribes and NHOs and encourage early engagement with Tribes and NHOs during project planning, with particular attention to the meaningful incorporation of Indigenous Knowledge (IK) and the identification and evaluation of historic properties of religious and cultural significance to them.*
 4. *Share guidance regarding Tribal and NHO consultation and Indigenous Knowledge, including the ACHP's Policy Statement on Indigenous Knowledge and Historic Preservation, on the ACHP's website and through targeted communications channels.*
 5. *Through interagency initiatives, working groups, and collaboration with the National Association of Tribal Historic Preservation Officers and Tribal Historic Preservation Officers, promote and encourage the use of tools that improve consultation and communication with Indian Tribes*

in Section 106 reviews.

- C. Improve coordination of the Section 106 process with other provisions of the NHPA, related federal environmental and preservation processes, and federal regulatory accountability requirements and initiatives.
 - 1. *Support federal permitting process improvements and effective review coordination as a member of the Federal Permitting Improvement Steering Council.*
 - 2. *Advance coordination of National Environmental Policy Act and Section 106 reviews in collaboration with the Council on Environmental Quality to encourage effective and timely alignment of the two review processes.*
 - 3. *Support coordination of Section 106 with other related federal environmental laws.*
 - 4. *Review Section 106 implementing regulations for possible revisions to encourage consistent and efficient review processes.*

- D. Assist agencies in meeting their responsibilities in the Section 106 process and encourage agencies to identify and engage all stakeholders and the public early in project planning and Section 106 review.
 - 1. *Provide advice and information on involving consulting parties and the public in Section 106 review via the ACHP's website, in training programs and presentations, and through other communications channels.*

- E. Promote availability of accurate and accessible non-sensitive digital and geospatial information about historic properties to inform project planning and assist agencies in avoiding and minimizing adverse effects of their projects on historic properties and in expediting project review.
 - 1. *Develop and implement strategies to enhance availability of geospatial data on identified historic properties.*
 - 2. *Collaborate with State Historic Preservation Officers and federal agencies to utilize data standards and other tools to facilitate interagency data exchange in the Section 106 review process.*

Strategic Goal 2

Foster broader appreciation for and knowledge of the benefit and value to the public, Tribal and Native Hawaiian communities of America's irreplaceable heritage and the work of the ACHP and communicate the value and benefits of maintaining and enhancing historic places for future generations of Americans. [54 USC 304102(a)(1), (2), (5) and (7)]

Four-Year Strategic Objectives

- A. Collaborate with federal agencies and other stakeholders to publicize (and assist in implementing, where appropriate) federal agency program initiatives and achievements that integrate the successful preservation and productive use of historic properties.
 - 1. *Collaborate with new and existing partners to publicize the preservation work of the federal government.*
 - 2. *Recognize federal agency historic preservation achievements through agency publicity efforts, and when possible, in coordination with federal and external partners.*

- B. Raise the level of understanding of the value of the nation's historic places and of the provisions of the NHPA.
 - 1. *Through social media, its website, and other channels, provide content that conveys the importance and impact of the national historic preservation program.*
 - 2. *In order to foster the next generation of historic preservationists, provide learning experiences for students and emerging professionals through a variety of internship and similar opportunities in collaboration with partners.*

- C. Increase awareness of and participation in ACHP programs and activities.
 - 1. *Continue participation and seek new opportunities to participate in inter-agency and nongovernmental stakeholder convenings, both via ACHP members and staff, to highlight the importance of historic preservation and the ACHP's work to support the federal historic preservation program.*
 - 2. *Identify new audiences and expand outreach to include them, when relevant, in the ACHP's Section 106 training and other educational programs.*

- D. Collaborate on, develop, and advance policies and initiatives that promote the benefits of historic preservation and the national preservation program.
 - 1. *Engage with ACHP members to promote their preservation programs and priorities in alignment with Administration priorities.*
 - 2. *Through participation in Administration initiatives and on interagency working groups, increase support for the national preservation program and its value in understanding our shared history.*

- E. Engage members of stakeholder groups and the public to share their expertise with the ACHP through working groups, advisory groups, and other

collaborations.

1. *Foster relationships with intergovernmental organizations and professional and industry associations to ensure their views inform the work of the ACHP.*
2. *Utilize assistance from advisory groups to help the ACHP address issues of importance to the agency and to ACHP members.*

Strategic Goal 3

Advise on and advance effective public policies and programs that support and encourage historic preservation activities carried out by the federal government, states, local governments, Indian Tribes, Native Hawaiian Organizations, and private organizations and individuals. [54 USC 304102(a)(1), (3), (4), and (6)]

Four-Year Strategic Objectives

- A. Advise executive and legislative branch officials and staff regarding the benefits of historic preservation and the federal historic preservation program.
 1. *Identify, and pursue when appropriate, opportunities to promote historic preservation and educate key decision makers.*
- B. Advise and assist the executive branch and the Congress in formulating policies, budgets, and programs that support the goals of the NHPA.
 1. *Manage an ACHP legislative agenda and engage on proposed legislation that advances or impacts historic preservation interests and programs.*
 2. *Provide timely responses to inquiries from the White House and Congress regarding ACHP policies, budgets, and programs.*
- C. Encourage and advance federal policies and programs that support the involvement of Indian Tribes, NHOs, and other Indigenous Peoples in the national historic preservation program.
 1. *Seek opportunities with federal agencies and departments to promote the participation and consideration of Indian Tribes and Native Hawaiian Organizations in historic preservation programs and activities.*
 2. *Encourage the development of best practices, and promote those of the ACHP, with federal agencies regarding the roles of Tribal Historic Preservation Officers, Indian Tribes, and NHOs in the national historic preservation program.*

- D. Encourage and advance federal policies and programs that support the involvement of State Historic Preservation Officers (SHPOs) and all by-right consulting parties in the national historic preservation program.
1. *Seek opportunities with federal agencies and departments to promote additional resources for SHPOs to support their work under the national historic preservation program.*
 2. *Assist non-federal partners in the Section 106 review process.*

Strategic Goal 4

Manage resources effectively to ensure the ACHP's mission is accomplished while meeting high standards of service and organizational excellence. [54 USC 304105]

Four-Year Strategic Objectives

- A. Maximize internal operational performance through analysis of work processes, enhancements to Information Technology resources, changes to administrative procedures, implementation of effective records management, and the refinement of fiscal controls.
1. *Acquire or develop a more streamlined application/platform for the internal routing and approval of tasks, such as procurement and travel.*
 2. *In response to Executive Order 14240 "Eliminating Waste and Saving Taxpayer Dollars by Consolidating Procurement," develop and execute a plan to migrate existing contracts and the procurement of future common goods and services for the ACHP to the General Services Administration.*
- B. Identify and provide enhanced services to all parties that interact with the ACHP, leading to measurable results.
1. *Improve service interactions with the ACHP by adding artificial intelligence (AI)-based tools to the ACHP's web products and Section 106 intake processing.*
 2. *Use latest technologies, including advancements in AI, to improve review efficiency and facilitate exchange of information with other federal agencies.*
- C. Institute policies and internal processes to guide interaction and communication among the chairman, members, and staff, particularly regarding controversial Section

106 cases, development of Section 106 program alternatives, preservation policy development, and White House and congressional communications.

1. *Use contemporary communications technologies to promote information sharing among ACHP members and staff.*