

Advisory Council on Historic Preservation Strategic Plan Adopted December 5, 2019

Mission Statement

The ACHP promotes the preservation, enhancement, and sustainable use of the nation's diverse historic resources, and advises the President and Congress on national historic preservation policy.

Vision Statement

A nation in which all Americans understand and appreciate their history, and public policy supports the preservation of historic resources.

Cross-Cutting Objective

While encouraging efficiencies, collaboration, and consultation, strive to ensure that the national historic preservation program reflects the full American story, engages all constituencies, and benefits the public.

Strategic Goals and Objectives

I. Foster the preservation of historic properties through effective review of federal undertakings.

<u>Strategic Goal</u> Foster the identification, protection, and enhancement of historic properties through the Section 106 process to advance the purposes of the National Historic Preservation Act.

Four-Year Strategic Objectives

- A. Enhance the awareness, knowledge, and capabilities of participants in Section 106 reviews to better carry out their roles in the process, and to improve communication among these parties.
- B. Focus ACHP involvement in individual Section 106 cases to serve the public interest and advance preservation outcomes, particularly with infrastructure projects.
- C. Collaborate with federal agencies to tailor the Section 106 process to meet specific agency needs, with the goal of improving the efficiency and effectiveness of the Section 106 process in the context of agency missions, project schedules, and budgets.

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- D. Assist federal agencies in meeting their Section 106 consultation responsibilities with Indian tribes and Native Hawaiian organizations (NHOs) and encourage early engagement with tribes and NHOs during project planning.
- E. Improve coordination of the Section 106 process with other provisions of the NHPA, related federal environmental and preservation processes, and federal regulatory accountability requirements and initiatives, with particular attention to infrastructure project reviews.
- F. Assist agencies in meeting their responsibilities in the Section 106 process and encourage agencies to engage all stakeholders and the public early in project planning and Section 106 review.
- G. Promote availability of accurate and accessible digital and geospatial information about historic properties in order to assist agencies in avoiding and minimizing adverse effects of their projects on historic properties and in expediting project delivery.

II. Promote Federal Preservation Programs

<u>Strategic Goal</u> Assist federal agency preservation program initiatives to enhance the identification, preservation, and stewardship of all types of historic properties, and encourage contributions to tribal, state, local, and private preservation efforts.

Four-Year Strategic Objectives

- A. Assess and advise on the effectiveness of the federal preservation program established by the NHPA with particular attention to collaboration with federal agencies and other stakeholders to make the federal preservation program more effective and meaningful.
- B. Collaborate with federal agencies and other stakeholders to publicize (and assist in implementing, where appropriate) federal agency program initiatives and achievements that demonstrate the successful preservation and productive use of historic properties.
- C. Assist federal agencies in meeting the goals and requirements for stewardship of historic properties set forth in the NHPA and Executive Order 13287, "Preserve America," as they carry out agency missions.
- D. Facilitate collaboration and partnerships among federal agencies and other parties to help agencies meet their preservation program needs and goals, with particular attention to the challenges of underutilized federal historic properties.
- E. Promote consideration of historic preservation concerns and techniques in agency efforts to address issues of sustainability, resilience, and adapting to a changing climate.
- F. Assist agencies in developing federal policies and programs that address infrastructure and energy development while minimizing impacts on historic properties and meeting mission needs.

III. Promote the Importance of Historic Preservation

<u>Strategic Goal</u> Foster broader appreciation for and knowledge of historic preservation, history, and the work of the ACHP among diverse audiences and communicate the value and benefits of preserving historic resources.

Four-Year Strategic Objectives

- A. Raise the level of understanding of the value of the nation's historic preservation program and of a preservation ethic, particularly among youth.
- B. Increase awareness of and participation in ACHP programs and activities nationally and internationally.
- C. Advise executive and legislative branch officials and staff regarding the benefits of historic preservation and the federal historic preservation program.

IV. Advance Historic Preservation Policy and Programs

<u>Strategic Goal</u> Formulate and advance effective public policies and programs that support and encourage historic preservation activities carried out by the federal government, Indian tribes, states, local governments, NHOs, and private organizations and individuals.

Four-Year Strategic Objectives

- A. Advise and assist the executive branch and the Congress in formulating policies, budgets, and programs that support the goals of the NHPA.
- B. Collaborate on, develop, and advance policies and initiatives that promote the economic, environmental, educational, and social benefits of historic preservation and the national preservation program.
- C. Encourage and advance federal policies and programs that support the engagement of Indian tribes and NHOs in the national historic preservation program.
- D. Promote and encourage assistance and incentive programs for preservation at all levels of government.

V. Enable the ACHP's Mission Through Organizational Excellence

<u>Strategic Goal</u> Obtain and effectively manage the ACHP's resources to ensure its mission is accomplished while meeting high standards of service.

Four-Year Strategic Objectives

A. Develop and implement a financial and human capital strategy that recognizes and responds to the ACHP's mission, maximizes expertise and effectiveness among members and staff, and reflects the diversity of America in a discrimination-free workplace dedicated to equal opportunity.

- B. Maximize effective collaboration with current and new preservation partners and explore ways to more fully utilize the ACHP's authority to receive assistance to carry out its duties.
- C. Maximize internal operational performance through analysis of work processes, enhancements to information technology resources, changes to administrative procedures, implementation of effective records management, and the refinement of fiscal controls.
- D. Identify and provide enhanced services to all parties that interact with the ACHP, leading to measurable results.
- E. Engage members of stakeholder groups and the public to share their expertise with the ACHP through working groups, advisory groups, and other collaborations.
- F. Institute policies and internal processes to guide interaction and communication among the chairman, members, and staff, particularly regarding controversial Section 106 cases, development of Section 106 program alternatives, preservation policy development, and congressional communications.